3.6.7 Main Chute Deployment

The mains went automatically and were backed up by a manual deployment right on the money at about 10 300 feet. The ride on the mains was very smooth and we could not of course, see the mains because of the darkness until we started dumping the fuel. When we dumped the fuel, we got a good chute check, but there was so much fire and brimstone around those risers we were really glad to see the fuel dump stop. However, there is no indication, of course, that anything was hurt by the fuel dump.

3.6.8 Communications

The communications while we were on the chute were excellent. We heard Air Boss 1 while we were still on the chute. We even talked to Houston once while we were on the chute.

3.6.9 ECS

I think it's worthy of note that the ECS performed beautifully. We noted the temperature in the spacecraft never got hot even though we had no real cooldown. And even though we were unsuited the spacecraft temperatures were always cool, even after we were on the water. CONFIDENTIAL

4.0 LANDING AND RECOVERY

4.1 Touchdown

BORMAN

The one item that we were perhaps not expecting was the impact at touchdown. There was a severe jolt and we got water in through the cabin repress valves even though they were closed. A good deal of water - 2 to 3 quarts came in the cabin pressure relief valve.

ANDERS

One slight anomaly during entry was associated with the cabin fan problem; we elected not to use the cabin fans for the cold soak, and therefore had both primary and secondary loops going through the suit heat exchanger. The primary loop was not of sufficiently high temperature on the radiators to activate the primary boiler, so we did not know whether it would function prior to separation. After separation, the primary boiler dried out as it had once in lunar orbit. It was reserviced in the prescribed manner and worked but when observed again during entry at about 2 g's, it seemed to be dried out again. The LMP tried to reservice it during the g buildup, but was unsuccessful.

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In any event, the suit loop was cooled by the secondary loop. The touchdown was much more severe than we expected, and was accompanied by a lot of water coming in the left hand side of the spacecraft. The commander was diverted by the water drenching him on the left side just long enough that he didn't get the chute release off in time to prevent the spacecraft from going to the stable II position.

4.2 Postlanding Checklist

BORMAN

In the stable II position, we immediately started the postlanding bag deployment and we were uprighted in about 4-1/2 minutes.

4.3 Communications

Communications were good, with the helicopters and the Air Boss airplanes, but the swimmer's jack did not work and I don't know if this was a spacecraft problem or the swimmer's equipment problem. The dye marker was actuated so that they should have been able to plug in.

4.5 Battery Power

The power was adequate. Of course we were only in the spacecraft about 45 minutes and we had

only one battery on. CONFIDENTIAL

4.6 Postlanding ECS System

Ventilation

The postlanding ECS system worked fine. The first time we actuated after uprighting we got a great deal of water in on the CMP's face, but we turned it off and actuated it again. It worked fine, and the little ball valve worked properly from then on out.

Incidentally, the cooling and ventilation was good and there was no real requirement for those postlanding ducts; we never put them up. Bill Anders makes a point that we did get a few more drops of water later on, but I really don't think you could design a system any better than that. Bill doesn't think you can either he just wanted to mention it. The checklist was figured in error on hatch pressurization. It said "pressurize the hatch, pull inboard" we pulled inboard and promptly vented the cylinder. The cylinder was recharged manually and the mistake was not made again.

4.14 Egress

Egress was accomplished nominally. The swimmers were well trained, there was no water introduced to the spacecraft during egress, and the hatch CONFIDENTIAL

was closed before the helicopter pickup was made. Manual pressurization of the hatch cylinder was about as difficult or slightly more difficult than we had found in spacecraft testing. We suggest that a different kind of a knob or a tool be provided. We used the drive screwdriver but that didn't seem to help much, with wet hands.

BORMAN

The LMP and the CMP performed admirably after we were on the water, and the commander was taking a vacation.

ANDERS

The CMP struggled with the valve and couldn't handle it and said, "I would be a better man than he was if I got it," and I did.

LOVELL

I want North American to check and see whether the second bottle was really pressurized or not. I have a sneaky suspicion it wasn't.

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5.0 SYSTEMS OPERATION

5.1 Guidance and Navigation

5.1.1 ISS Modes

LOVELL

We had the IMU on for the entire mission, did not turn it off at all. We had it continually running and found no problems in IMU operation. We did at one time inadvertently go to a program which removed the attitude from the system. This was Program Ol. This was an inadvertent input into the computer which got the noattitude light. I'll discuss the recovery from that here in a little bit. Coarse and fine aligning: of course, most of our programs alignments were the option 3 for mostly fine aligning. We did two changes, and both of them proved to be adequate. Coarse align worked The fine aligning program was very accufine. Our gimbal angle errors were small. The rate. frequency of aligning the IMU was sufficient. As a matter of fact, it could have been lengthened somewhat. I think that we rather overdid program alignments, especially in lunar orbit. No comments on IMU temperature control other CONFIDENTIAL

than the fact there was a possibility of losing the primary evaporator which, of course, would have affected IMU temperature, but we recovered that sufficiently in lunar orbit.

5.1.2 Optical Subsystems

The scanning telescope light transmittance to my knowledge now appear to be less than desired. There are a lot of factors that affect the amount of stars and star patterns that you can see in the scanning telescope. Primarily, the factor that affects it most is the spacecraft attitude with relationship to the sun and, secondary, is the amount of dark adaptation the eye has prior to looking at the stars. In any case, it was difficult to distinguish other than very prominent constellations of four identifying stars. And, in most cases of the REFSMMAT alignment, the option 3 alignment, we did not readily identify the star that appeared in the sextant, but took it on the face of the computer and waited until we got the angle --star angle difference to determine whether they were the two correct stars or not. Sextant

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mechanical drive was very smooth, very little hysterisis and completely adequate for its purpose. Again, that's the scanning telescope mechanical drive. The sextant optics mechanical drive was very much the same, much improved over what we had been accustomed to in the simulator. I noticed that it was very easy to center the star in the center of the reticle in the sextant. I do have one comment on the sextant reticle itself. I think that the lines in the reticle are too short, that longer lines would have made finding the substellar points in the stars a much easier task. On the optical subsystem moding the zero optics mode was ade-One area that I guess did not fully quate. realize during my training cycle was the real necessity for cycling the zero optics switch, especially when you put optics power back on the line again. Several times after optics power was reinitialized and a P52 alignment to be started the computer would not drive the optics to the star. When this first happened, I was very much concerned because I couldn't identify stars in the scanning telescope, and CONFIDENTIAL

I had no star in the sextant in which to mark After I recycled the zero optics switch on. we got proper drive mechanization to the star. This is something that should be brought out for future crews. Manual modes were adequate. I found that for cislunar navigation, the best mode to fly in manual was the resolved and low speed of the mechanical drive. I tried also to use the direct mode of drive in order to find the substellar point by driving the shaft back and forth. This proved to be fairly good with a heavy spacecraft, but in a light spacecraft, motions of the spacecraft made it almost impossible to do this. It wouldn't stay in one spot long enough and I had to go to a resolve mode to make the mark. My comments concerning the CMC are strictly from an operator's point of view. I found no basic faults with the CMC. There is an awful lot of programing and DSKY punching required, and I think that in future development programs and future flightcrew training programs, every effort should be made to streamline the checklist to eliminate as much DSKY work as possible. It is very easy CONFIDENTIAL

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to make mistakes, and several times I punched the wrong button which required quite a bit of backpedaling to reacquire the program again and get back on course. At one time, we lost the IMU attitude because of a wrong DSKY punch-Therefore, in this respect, it is a very ing. complicated system and should be simplified as much as possible. In the course of the flight, we've had several program alarms. Several of them were self-induced by improper procedures. Several of them were expected because of stars or landmarks that were out of the angle of capability of the optics, and we were just waiting for the angle to get lowered so that we could use them. One was rather unexpected and that was program alarm 401. This is a case that prior to midcourse correction 4, the last midcourse prior to LOI burn required changing the REFSMMAT to the LOI 2 REFSMMAT. When we first went through the procedure, instead of getting the nominal coarse alignment no-attitude coarse alignment procedure, we got a program alarm 401 which indicated that by trying to drive to the gimbal angles that were requested CONFIDENTIAL

by the ground, we'd drive through gimbal lock. Our procedure for workaround on this was to keep rolling the spacecraft until we did not get the alarm indicating the attitudes to be driven so we would miss gimbal lock. This was not done in our training cycle. Our training cycle always, in this particular aspect, had the new alignment in when we got in the simulator. And we missed this particular aspect of going from one REFSMMAT to the next, especially with such a change in the attitudes. And I suggest that in the future that we change the reset points to include major changes in REFSMMATS to get the crew used to seeing the various options that might come up in this particular procedure. We received one computer restart during the mission, which happened almost instantaneously and of course, the computer corrected itself. That happened when entering VERB 34 in a Program 22 display, and I believe it was requesting a marking system which is a no-no and would result in a computer restart. After that we had no more problems with the computer restarts. One controller CONFIDENTIAL

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which worked out much better than I expected was the minimum impulse controller. I had, at one time, thought seriously about taking the right-hand hand controller down into the lower equipment bay. We had a bracket to use that controller down there for spacecraft attitude control for cislunar and earth or lunar orbiting navigation procedures. The minimum impulse controller proved quite adequate to control the spacecraft. It was a well-designed -- the human engineering on that was good, and I see no reason for ever having to bring the spacecraft hand controller down into the lower equipment bay unless you want to use something besides minimum impulse control on the spacecraft. In regards to the minimum impulse controller, there is some training required, since spacecraft motions looking through an axis 60 degrees offset from the X-axis requires some change in thought of how to maneuver the spacecraft. Essentially, for lateral motion, the roll mode was used; pitch was natural and, also, yaw would give you some left lateral motion. Yaw is less effective than roll. In going back CONFIDENTIAL

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over some systems operations — guidance and navigation discussion, my comment on the manual mode operation for lunar landmark tracking again: it appears that with the orbital altitude of Apollo 8, combined with the speed over the ground says that the best mode of operation for tracking ground landmarks is a combination of resolve and medium speed. This appeared to be very adequate. The drive in the optics was very smooth. It was possible to take either the scanning telescope or the sextant, place the center of the reticle on an object and hold it here. I highly recommend that we investigate the use of the sextant for fine tracking on the lunar surface or of objects on the lunar surface, for instance, the LM, because once the LM is acquired in the sextant, it would be very easy to hold the reticle on the LM itself. It was possible to track within about 8 degrees of trunnion drive without having any abnormal operation in the tracking procedures.

5.1.3 Computer Subsystem

Several comments on procedural data on the computer subsystem: with Program 37 with minus MA, CONFIDENTIAL

had a procedure that was developed by MIT close to the mission launch time, which proved entirely adequate for high-speed reentries and eliminated the constraint of reentry velocity which prevented us from using the straight P37. P37 modified: it was used several times and agreed closely with ground computations. One comment concerning the computer adapt load: we again found that the combination of lllo1 with the lower rates than we have been flying in the simulator, proved to be a very adequate mode to maneuver for cislunar or passive thermal control or particular VERB 49 spacecraft attitude.

5.1.4 G&N Controls and Displays

BORMAN

The entry monitoring system worked perfectly. The EMS self-check went fine. The first time we checked it was the night before the entry and then twice the day of entry. The reason we checked it twice was the first time I had neglected to slew the test pattern under the arrow. However, the one item that I would like to mention about the entry monitoring system was that the lighting was very bright and unable to be dimmed in this particular **CONFIDENTIAL**

system, and I strongly recommend that we have a reostat so that we can get a controllable light situation in the EMS. The entry monitor system was the most valuable monitor of the automatic guidance, and I thought it was entirely satisfactory for performance. The FDAI's worked nominally throughout the flight. They are very well simulated in the simulator, and there was no problem with the FDAI. The gimbal position and fuel pressure indicator again worked nominally and are well simulated. One thing we did notice was that when the TVC switches were in the OFF position, and the servo power switches are in the OFF position, and if you move the hand controller, you do get a jiggling on the gimbal position indicators. We had been briefed that this would happen, and it did happen. Attitude set control panel rotational hand controllers all operated perfectly throughout the flight, as did the G&C switching and G&N power switch which was never turned off.

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5.2 Stabilization and Control System

5.2.1 Control

The SCS control rotation was almost exclusively used in the minimum impulse position. This was the basic control mode for flying the spacecraft, and it worked very well. Prior to separation. when we were pitching down for the horizon check was the only time that I used the rate command .control mode, and it's exceedingly accurate, very easily handled. You could tell the jets were firing and firing a great deal, and I imagine it would use a lot of fuel. Except for the docking and the rendezvous, the entire mission could be flown in the minimum impulse position. Translations were made without difficulty, and all the translations were made using the G&N control mode, that is, with the exception of the separation. The separation and translations worked fine; in the SCS they were just small magnitude. When you are in the CM mode only, the spacecraft suffers somewhat from the lack. of control harmony in that the pitch jets are much more responsive than the roll or yaw jets, however, this was no great problem once you CONFIDENTIAL

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became accustomed to it. We flew the CM again using the minimum impulse mode, and we were able to track the horizon very well. The nominal mode for accomplishing PTC was to fly to a predetermined gimbal angle in pitch and yaw and kill all the rates; establish maximum deadband and maximum rate, pitch, and yaw; minimum impulse in roll; and then start a 1/10-degree-persecond roll rate. This worked fine, and it usually took some time before the initial coupling had caused the gimbals to drift more than 20 degrees from their predetermined values. The hold/rate command worked fine. Channel selection was no problem. Minimum impulse was the primary control mode. SCS was never powered down.

5.2.2 Thrust Vector Control

Thrust vector control: the DELTA-V's control was outstanding for the longer burns; for instance, on the TEI burn which was over 3000 feet per second, the residuals were less than a half a foot per second. We did have one high residual on our first burn. It was a burn of around 20 some odd feet per second, and we had to burn

out an additional 4 feet per second in order to trim it out. This was minimum impulse burn with the SPS.

5.2.3 Displays in Loop Control Functions

Displays in loop control functions: nothing of any significance.

5.3 Service Propulsion System

5.3.1 DELTA-V Thrust Switches

The DELTA-V thrust switches worked properly. All of our burns were started on the A-bank, and then with the longer burns the B-bank was brought in 2 to 5 seconds later. This was a perfectly acceptable operational way of doing things and supposedly cuts down the chamber pressure excursions in the engine at start.

5.3.2 Engine Thrust Vector Alignment

ANDERS

In discussing the gimbal motor's switches, a note for the simulator people is that the starting current shown in the fuel cells was less obvious than that simulated and the stopping current transient was more obvious.

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5.3.8 PUGS

Just for information, the PUGS was deactivated (both primary and auxiliary system) for the entire flight. We felt on this particular flight there was no requirement to have the PUGS. It might be a requirement in the situation where you have a critical fuel situation.

5.4 Reaction Control System

BORMAN

5.5 Electrical Power

5.5.1 Fuel Cells

All the items on page 18 of the crew debriefing guide, that's paragraph 5.4 and 5.5, worked as advertised. They are all well simulated in the simulator, and the training that we received there was adequate. Now on the fuel cells: we never had any of the problems that are noted here. On ocassion, during fuel cell 3 purging, we did get a high 0_2 indication, but that's the only problem.

ANDERS

Fuel cells worked magnificently. The only minor anomaly noted was that each fuel cell was at a slightly different gas consumption rate and CONFIDENTIAL

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current output rate; fuel cell number 1 was slightly lower than 2 which was slightly lower than 3. Purging was accomplished nominally; the kitchen timer was found to be most satisfactory.

5.5.3 Battery Charger

The battery charger worked fine and the batteries were charged prior to SEP. The powerup and powerdown prior to CM/SM SEP worked very fine. The batteries were approximately 27 volts immediately after separation. One slight suggestion is possibly the secondary loop should be left on during the SEP rather than having to power it up and power it down. All other electrical components worked as advertised. I noticed approximately plus or minus 4 volts ac difference in the various inverter phases.

5.5.10 Cryogenic System

ANDERS

Cryo system worked fine. The fans were running on manual and cycled with the pre-lift-off determined schedule. They were cycled prior to long burns and there was no cryo caution warning indications.

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5.6 Environmental Control

5.6.2 Water Supply System

ANDERS

No anomalies with the water system except that approximately 1 hour prior to CM/SM SEP, the potable water tank quantity began to decrease. Due to the concern for waste water loss during entry, the potable inlet valve was closed to isolate the waste system. The quantity indication continued to decrease and was last remembered at approximately 10 percent. No water was observed in the CM. Some water samples were removed after recovery, but we have not heard what the total quantity in the tank was, so, we can't tell whether it's the indicator or an actual leak. We got 4-1/2 gallons of water in the spacecraft, but most of it was --- that was salt water, yes. Chlorine procedure was a pain in the neck and I think a dangerous one in that you might squirt chlorine around. There was some chlorine on our hands. It is unfortunate we have to do this. The injection port adapter seems to be loose in the pipe neck and was tightened once by the LMP. Water removal after chlorine injection worked satisfactorily and the CONFIDENTIAL

taste of the water was reasonably good, though there was considerable gas in the water. Drinking water supply at the food preparation unit in the water gun worked quite well though, again, there was gas.

LOVELL

At one time we did get a little leakage when I put in the buffer ampule, and the smell of chlorine permeated the spacecraft for a short period of time. It wasn't too bad, but it should be eliminated in the future. The drinking water shutoff valve was opened during earth orbital operation and never shutoff.

5.6.3 Water-glycol System

ANDERS

The cabin fans were quite noisy during the initial part of the flight and were turned off. The cabin temperature was quite stable. On the translunar phase of the flight, it became rather chilly in the CM, and manual diverting of the mixing valve was attempted with good results. Later on, possibly not connected to this, considerable water was noted on the hatch and on the cold pipes in the oxygen supply and glycol systems. When the cabin fans were turned on, **CONFIDENTIAL**

on the transearth phase of the flight, there was a considerable amount of noise in the unit. Both fans were turned off immediately and selected one at a time. Cabin fan number 2 appeared to have a very noisy bearing. It was immediately turned off again and was not used during cold soak. The return temperatures were very comfortable and the cabin was quite dry. ECS radiators performed nominally. We did not use the secondary proportioning system.

5.6.4 Suit Circuit

The suit heat exchanger secondary value and primary value worked as advertised. The primary and secondary loop were run through the suit heat exchanger for entry due to problems with the primary evaporator experienced in lunar orbit. Secondary evaporator worked very well; the primary evaporator had a tendency to dry out. Cabin air return value collected considerable lent and trash; it was cleaned approximately once every 12 hours with a piece of tape. Towards the end of the mission, the cleaning rate was required to increase due to additional food particles in the cabin. LiOH canister

removal was satisfactory and no sparks were observed. We feel that our technique of recording LiOH canister usage and stowage worked most satisfactorily, and we recommend this procedure to future crews, in order to keep track of what the PCO_2 level was at the time of canister removal. The used canister was then stowed in the event that the used canister might have to be reselected for use later on in the flight.

5.6.5 Gaging System

The only gaging system anomaly was an apparent failure of the primary radiator outlet temperature indication which pegged full scale high during the flight.

5.6.6 Waste Management System

LOVELL

Some comments on the waste management system, first of all, we had no problems with the waste management system: as we know, we went back to a Gemini-type waste management system for the urine collection. It is still a very complicated system, overly complicated for what we have. We found out that by leaving the urine **CONFIDENTIAL**

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heater on at all times, we did not have a urine hose freezeup or a line freezeup; the system worked perfectly each time we dumped urine and waste water. We dumped both through the normal system. We never had to use the hatch dump system. We did use a system where we purged the lines after dumping the liquid, then we allowed cabin air to flow through the lines for a while to purge any of the moisture in the line and make sure we had a dry system. The procedure for dumping urine would be to urinate into the collection device then put the device on the system, but first of all, venting the waste stowage area and the battery vent, making sure that they were down, and then going to dump. It is a complicated one, and we feel that we should attempt to try to go back to the Myrtle system of direct overboard dump through the waste management system. I feel now that we probably could utilize the system and make it a simpler waste management system.

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5.7 Telecommunications

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5.7.2 Individual Audio Center Controls

Some comments concerning the audio center controls for the command module pilot on lift-off are warranted here. Essentially we had the problem of not being able to get to the audio center once the center man is strapped in. Consequently, our final technique consisted of being on intercom and press-to-talk during the period when the backup LMP was in the spacecraft, and prior to his egressing, he pushed the intercom system to press-to-talk only. For the CMP the S-band was turned way down. The volume on the S-band was turned way down and the CMP had VHF only with press-to-talk on intercom. This worked quite well for the launch phase and presented no problems.

5.7.4 Operation of S-band High Gain Antenna

ANDERS

We recommend the same technique for use in the future. The S-band high gain antenna worked much better than expected.

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5.7.5 Antenna Pointing Angles

The manual tracking was very easy and lockon using DSKY suggested pitch and yaw worked quite well. The auto mode performed as expected, but the re-acq mode did not. Re-acq was used on several occasions, and it was found that the antenna would continue to attempt to track the earth even though the one-way lock had been broken and the antenna was up against a mechanical stop. The antenna was allowed to ride against the mechanical stop for one complete revolution of PTC. The antenna on its own followed the earth as best it could through the spacecraft and reacquired back on the other side without ever going to the re-acq positions on the reostats. Tracking and - lockon and narrow beam width on several occasions required assistance by going to medium to get the fine pointing and then back to narrow, but if left there it would eventually home in on the target.

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5.7.6 S-band

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The television camera functioned properly and all modes in which it was used, with the exception that premission planning had not included the proper filters for either the high-gain or wide angle lenses when viewing out the window. This problem was circumvented in flight by taping filters designed for the Hasselblad onto the lences of the television. I recommend strongly that future flights be sure that they have either proper filter for the television or some system so that you can insure the proper light levels into the TV.

ANDERS

Another problem with the television was that we had either a bugeye or a very high power lens. There was no normal lens that would give you eyeball views of the items that were being televised. We need some sort of a sight on the television camera for better aiming. Also we should work out a system prior to launch with the ground control so that the crew can properly maneuver the camera with respect to the receivers on the ground. We had some difficulty when they

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said that the image was up to the right - whether to move the camera up to the right or down to the left - and we ought to work this out prior to launch.

5.7.7 Tape Recorder

ANDERS

The tape recorder, the DE was used during the initial lunar orbits as a data recording device in an attempt to record the considerable quantity of photographic and observation data. The ground gave us a NO/GO on the low bit rate voice; therefore, no further attempt was made to record data at low bit rate. The recorder was turned on in low bit rate at LOS to record systems values. It was later found and advised from the ground, on the return leg of the flight, that actually the low bit rate voice during these and other times was of sufficient quality for comprehension, but that the problem was on the ground playback between Madrid and MCC-H. It is strongly urged that some method of determining voice quality, real time for each rev, be worked out for the ground. An effort was made to avoid power amplifier switching in order to preclude failures that

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have been experienced preflight in this mode. The backup COMM check was conducted on the most powerful power amplifier and the system was left in this configuration. Lift-off was made on the least powerful transponder and switched to the most powerful one in orbit and that configuration was maintained through the flight. The only time the power amplifier was switched was prior to CM/SM SEP where the primary power amplifier was put into low.

Concerning the S-band antenna selector switch, my only comment is that I feel that we should give the ground the capability of selecting any one of the four S-band OMNI antennas. This way the ground can maintain continuous communication with the spacecraft without the necessity of the crew having to switch antennas.

ANDERS

LOVELL

S-band antenna tuning capability was reasonably easy to accomplish, but for future spacecraft, some effort should be made to make the yaw pointing indicator more meaningful with spacecraft direction.

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BORMAN

In comparing USB and VHF upvoice quality, the VHF was good and the S-band was good. The VHF faded quite rapidly, but we expected that. The other item that we should mention here on the S-band is the fact that the breaking lock did cause a noise in the headset. This was not particularly objectionable, particularly on the translunar flights, because MCC always gave us a warning when they were going to break lock and switch antennas. Also, it is a very accurate indication that you are locked on. When you hear the noise, you know that you have broken lock, and it gives you a clue to start looking for the reasons. I don't believe that we need to put an S-band squelch on the spacecraft. I don't feel that the tape recorder situation where we are putting voice comments from crew log-type data on the tape recorder and then dumping it is really an acceptable mode. We should have a onboard tape capability that remains with the spacecraft, similar to the one we had in Gemini but with a better tape recorder than we had in Gemini.

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5.7.11 Voice Recorder Indicator

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There is undue concern and undue comment back and forth about who has the tape recorder and whether it's been rewound and the position of the tape recorder and so on. I firmly recommend that future spacecraft have onboard tape recorders where the crew can record the items that they want to much the same as they would log them in a log.

5.8 Miscellaneous Systems, GTO's and GFE

5.8.1 Cabin Lighting

Minority opinion on the cabin lighting is that during phases of the mission when the spacecraft should be darkened to assist other crewmen in their functions, the LMP or checklist reader needs some kind of a small maplight, possibly one that could plug into the power switch and be fastened to one of the mirror mounts. Also, it's difficult for the LMP to use a checklist that is orientated to elapsed time, since he has no elapse timer that he can see.

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5.8.2 Clocks

5.8.3 Event Timers and Controls

The event timers and control worked fine. The accelerometer worked great.

5.8.5 Electrical Cables and Adapters

The umbilical cables are really massive and they tend to horse you around. The Y adapter failed with an open COMM circuitry for the CMP. I realize that there is nothing that we can do about this for the rest of Apollo, but there certainly should be some effort to avoid this type of situation on future spacecraft. That umbilical must be at least a 1/2 inch in diameter. The Y adapter is a grotesque thing that could be used better as a blackjack, it's so heavy.

LOVELL

The line that went down to the Y adapter from the helmet was overly long. It bunched up and just got in the way of everything during movements in the spacecraft.

5.8.6 Crew Compartment Configuration

BORMAN

We thought there was ample storage provisions and that the spacecraft was well suited to the CONFIDENTIAL

storage required for a lunar mission.

5.8.7 Mirrors

ANDERS

The small chute observation mirror on the LMP side of the spacecraft were essentially worthless. Weight there might well be invested in a maplight.

5.8.8 COAS

BORMAN

The COAS worked properly. Of course in this flight it had little function other than ground tracking around the moon but it was a very acceptable position. It stowed well at launch. The lamp successfully survived the launch vibration.

5.8.9 Clothing

I believe all of us thought the PGA was acceptable as is for missions involving EVA. I recommend that on missions in which no EVA is planned and the spacecraft has successfully completed an altitude chamber, that PGA's not be worn. One problem that's been a continual one in the constant wear garments is that in measuring them it seems that they never take into

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account the bulk added by the biomed harness. Consequently, the waist measurements are always small. I noticed this on my flight one even though we had mentioned this to the people when they were measuring us for them.

ANDERS

BORMAN

With respect to the biomed harness, the amplifier assembly leads coming out of the bottom of the pack fit right over the crotch area and are most inconvenient when you urinate.

The constant wear garment and long underwear fit fine. They were functional except for the fact that the trap door for bowel movements was not large enough. In order to make a large enough area, I had to rip mine considerably in order to get the fecal collection device on. One other item that I noticed was a considerable fraying on my left bootie. The fraying was so bad that I removed both my boots and placed them in the temporary stowage bag to keep frayed material from filling the spacecraft. Lovell's shoulder on his flight coveralls was quite badly frayed. The lightweight headsets were completely unsatisfactory. Due to problems **CONFIDENTIAL**

with the new lightweight headsets, we had to fly the older lightweight headsets. They were so unsatisfactory that after one short trial they were never worn during the flight. We wore the Snoopy helmets. A problem with the Snoopy helmet is that the sweat bands on the forehead are sewn so there is a seam on each side of the forehead. It resulted in lacerations and very uncomfortable fitting after 3 or 4 days. This needs to be corrected before the next flight. The lightweight headset did not fit our heads very well. The weight and the stiffness of the Y adapter made it very difficult to keep the lightweight headset on your head.

ANDERS

Also, with the weight of the amplifier assemblies on the lightweight headsets, there was sufficient inertia that any reasonably quick head movement would leave the headset in one place and the head in another. The positioning of the ear tube and the mouth piece was more difficult than it ought to have been.

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BORMAN

The urine collection device worked adequately for this mission and I don't recommend that you change it for operational Apollo flights. It's obvious to me that it's completely unacceptable for long duration flights. The cundrums become extremely messy and dirty and it's difficult to clean them. A terrible odor permiates the entire device, and I certainly recommend that we devise some better method of collecting urine. I was talking there about the urine collection device in the spacecraft rather than the UCD which is worn under this pressure suit. However, with the UCD I had the same problem that was mentioned earlier where on the morning of launch, the cundrum on my UCD was too large, although I was assured that it was the same size I had been wearing. We changed it, and it remained too large, and as a result, I urinated all over my suit. Now another item on the UCD. If you are lucky enough to fill the UCD, and then, in the normal sequence of events you get out of the suit prior to being able to dump the UCD, you have no method on board for dumping it, unless you CONFIDENTIAL

unstow the suit, plug it back in through the adapter, and the suit leg, and then dump overboard. This is exactly what we had to do. It's recommended that the crews in the future carry a fitting that will connect to the UCD hose and then mate with the overboard dump system of the spacecraft so that the UCD's can be dumped without using the suits. Also, the cundrums on board were old; they stuck together; they were difficult to unpeel; and most of the ones that I looked at were extra large and were not usable.

5.8.10 PGA Donning and Doffing

The PGA's were never donned and doffing was accomplished with no problem. We have already covered the L-shaped bag and it was an effective means for storing the PGA.

5.8.12 Crew Couches

I thought they were very functional. They operated without difficulty. They moved easilyin zero g. They were adequate, very good for the G forces, both in launch and entry.

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LOVELL

There were cases though of the armalon on the couches beginning to rip after a 7-day flight, and this again is a continuing problem. All three couches had evidence of armalon tearing.

5.8.13 Restraints

The rubber restraints for the heads that were provided worked fine with the exception that the CMP's restraint ripped and had to be taped in place.

BORMAN

Crewman restraining harness worked fine; its rather stiff, but it seemed to work properly without any great difficulty. The hand straps in the spacecraft are fine even though there had been some discussion about deleting them. I recommend that all the straps be left as is in the spacecraft. The heel restraints were very satisfactory, and held the feet in place very well for entry. The booties with the Velcro on the bottom of them for use during the flight were really not a great deal of help. We already mentioned this, one of them frayed, and the Velcro was really not effective

in maintaining position. CONFIDENTIAL

LOVELL

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The best method to work with the optics in the LEB is to lower the center couch to a horizontal position, then strap yourself loosely into the seat in a sitting position. Then you can work the entire optics with no problem and also all of the food preparation because you are right next to the water supply system.

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5.8.14 Flight Data File

Flight data file for our mission worked well. One of the items that we thought was particularly important for the entry was that each crewmember have an entry checklist; although we had not planned to do this, we did have it and it was very effective in speeding up the entry timeline. Another thing that all crewmembers agree on is that launch through TLI checklist that was flight plan oriented seemed to work quite well and did not require a breaking of the flight plan, but took us all the way through S-IVB evasive maneuver without a problem.

LOVELL

My only comments concerning the flight plan is the fact that when we finally got our onboard flight plan together, they were of sufficient size where I thought that we could combine both lunar orbit operations and translunar and transearth into one flight plan. In future work, I think that this will probably become more important. Minority report — some comments about the star charts: I felt that the charts that we had developed the moon and the earth positioning

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on worked out quite well. I compared them with the flight plan as far as what stars to use for nav sightings. We used Aldrin's chart a little bit, concerning the 90-degree sunline for PTC, but mainly we used it only as a comparison of what the ground gave us for PTC attitudes, but it turned out to coincide with what the ground gave us. I used, basically, for star chart for lighting down in the LEB, lighting control, the two black star charts, but they are nominal ones, the ones we've had before, but they turned out to be harder to put on the lights than we did in the simulator and, consequently, they ended up floating up in the tunnel most of the time and this particular procedure didn't work out too well. I used, just briefly, the lunar orbit star chart that had been developed with the lunar equator and it, again, was very adequate for the need.

ANDERS

The systems book and malfunction book were excellently prepared by many people. Fortunately, we didn't have to use them.

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5.8.15 In-Flight Tool Set

BORMAN

The inflight tool set functioned properly and seemed adequate for our flight.

5.8.16 Food

The food: . I think by and large, although we agree that the food is acceptable for the rest of the operational Apollo flights, we feel that there has to be a definite improvement in the food for the long-duration missions. By and large, the bite size items were not eaten, the rehydratables take too much time to rehydrate, all of them taste the same except for the stronger items like the fish meal. They seemed to all adopt the taste of the wrapping they are in. They were, in my opinion, very unappetitizing. The one item that I thought was particularly good was the turkey that we had on board for Christmas that was evidently an Air Force function - that was chunk turkey chunks that were eaten with a spoon. This was very good; there was no problem as far as rehydrating and it tasted great. It's probably a good idea to include a spare package of fruit juices and

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drinks. The grape punch was good and some other drinks that are little different so that the grapefruit drink was good - so that you end up with a more consumable drinks that could be used at any time during the day rather than just at a mealtime. We did that by raiding the extra food we had onboard and taking the drinks out of it.

5.8.17 Personal Hygiene Equipment

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The personal hygiene equipment: we already discussed the fact that the urine collection device really is unacceptable for long duration flights, and although it will be, of course, it's operationally feasible for the Apollo flight. The fecal collection system, again, is unacceptable for the long duration flights. I think, probably other than worrying about analyzing the hormones in a 25-hour postflight urine sample, the people involved with the urine ought to be figuring out a better way to get rid of it in flight.

LOVELL

One more item on the personal hygiene equipment: the little wipes that we get in the food CONFIDENTIAL

packages to clean up with has the lousiest odor, and it seems to me that we could put a little pleasant odor in with them to make it more palatable when cleansing ourselves.

ANDERS

The valve nomenclature on the UCTA also is rather poor and is sort of a 50-50 operation as to which way the valve ought to be, and at one time the valve was malpositioned and the condrum was sucked in and a slight hole was punched in the side of the condrum with the little pointed head of the yellow valve inside the UCTA and this created some confusion and disconsternation in the cockpit.

BORMAN

All in all, the personal hygiene equipment, in my opinion, is substandard and unsatisfactory.

5.8.18 In-Flight Exerciser

LOVELL

In general, the inflight exerciser worked as we expected it to. We did feel that the overall length of the lines was long, such that I ended up grasping the cylinder of the device to shorten the distance between the end of my leg and my arms to get better operation of it. Other than

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that, though, it worked as we expected it to.

5.8.21 Data Collection

BORMAN

The data collection: It would be good to have an onboard tape recorder that was fed with tapes on board and could be used as a log and would be far better. Even if we had to use a separate microphone to transmit into it rather than putting it into the spacecraft system, it would be very useful to have a small tape recorder on board.

ANDERS

The problem with the DSE is that the voice quality is coupled with the telemetry bit rate required. An individual tape recorder without this coupling would be much easier to use by the crew. There is not really any great requirement for real-time read-out of recorded data, and I think it's felt by all hands that recorded data is important, and it was a real pain in the neck to try to cycle in with telemetry requirements.

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5.8.22 Thermal Control of Spacecraft

BORMAN

Thermal control of the spacecraft has already been discussed. I guess we should mention again that the spacecraft remained cool and comfortable during entry even though the cabin fans were not on and there was no extended heat cold soak provided.

5.8.23 Medical Kit

The medical kit seemed to be adequate for this mission. I want to talk about the Seconal. I'm convinced that, even though I tried it out on the ground and I got a not too unacceptable reaction from the Seconal, I'm convinced that this is what made me nauseous earlier in the flight. I tried it again later with a half a dose and got nauseous again. Now, Bill Anders used the Seconal quite effectively for inducing sleep, and it may be that we will want to carry some of this in the future, but it seems to me that we ought to make sure, perhaps with a more extensive evaluation of the pills, before committing the crew to use them.

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ANDERS

The 100-milligram Seconal was the one that caused the problems.

5.8.24 Camera Equipment

BORMAN

Our camera equipment: we will let Bill Anders comment mostly on the camera equipment. I would like to say one thing. The film magazines required some manual manipulation before we could get the cameras to initiate each time we brought them out. Now I've discussed this with the camera people, and they feel that it is a vibration during launch that causes the magazines . to back off. I do think that we would be better off exposing one or two shots on the ground prior to loading the thing, so when you grab a camera in the air, you don't have to fool around and manually manipulate the magazine in order to get it to start.

ANDERS

I've already commented on the marking of film magazines, but one general comment I think for possible future flights is that the Hasselblad cameras and the data acquisition cameras seem to be most adequate for what we are using them for now. I think that they are too noisy CONFIDENTIAL

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and some work should be done either to make them quieter or to look at a new camera, because there is some inhibiting of photographs during crew rest periods in order to avoid awakening other crewmen.

BORMAN

Another item along the camera: in reality, it's almost ridiculous - ludricrous that we're using a camera without a light compensation on it. The fact that we have to use a spotmeter to determine a light setting, and then go to a camera - you have missed the photograph most of the time. It seems to me that with all the other things that we can develop, such as a communications system that operated a lunar distances and a TV that can transmit from there, we ought to have a hand-held camera that doesn't require manual manipulation of the light settings. I think that it is absolutely ridiculous that we are stuck with this type of situation, and I strongly urge that NASA go out on a contract or something and get it out of the personal knowledge business. Everybody that has ever taken a picture seems to be a camera expert, and I

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think we ought go out with some knowledgeable people and develop a camera that all you have to do is point and click.

ANDERS

Also, with reference to filters for the camera, the polarizing filter, if it's going to be used again, it ought to have detents and much better marking in order to be able to tell exactly what position it's in. Also, the red and blue filters tended to fall off the camera at regular intervals. The following will be some general comments on photography from the photo log. I feel very strongly that the film magazines should have super obvious coating to preclude even the slightest possibility of becoming confused as to which magazine is on and which f stop to use. I suggest something like having all color film magazines of some particular ASA, all one color on the outside and black and white, possibly black and white striped, something even more obvious than the tags presently on the magazines. Mistakes were made at least two or three times on this flight at the expense of a good number of nice targets, and probably the

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same mistake will be made again, so it might be worth the trouble. Also, the film codes on the magazines were not completely standardized with the data carried in the IMP log. Inventory coding, et cetera, was slightly different, and it's suggested that a simplified code be established for all films and used throughout the flight for onboard data and magazine marking. Another area of concern is the use of calibration strips at the end of the available film in a magazine. The magazines without the cal strips have an automatic stop feature that will alert the crew that the magazine is empty or depleted. With the cal strip on, there were some 30 exposures at the end of two magazines which had the net effect of (1) decreasing number of exposures available and (2) ruining the cal strips when the intervelometer actuated the camera right over the top of them. I think that a much better method could be thought of in this area. Also, the Velcro available at the LMP's side of the spacecraft is inadequate to adequately handle the photographic tasks of this nature. More Velcro should be added in the area where the gas CONFIDENTIAL

analyzer used to be located, and the camera should be inspected to see if the Velcro patches that are in existence now are actually usable. For instance, camera number 1 has Velcro near the automatic actuation plug which makes the Velcro patch unusable since the plug will not allow the camera to be put flush on any mating Velcro surface. I would also like to reiterate that, in my opinion, it is impossible to make handwritten logs of targets taken at the rate which they become available on the moon. Therefore, a great effort should be made to insure that the ground can play back and evaluate the onboard recorded data as soon as possible in order to advise the crew if the quality is satisfactory for data recording. It is my understanding on this flight that the data actually was available but a NO-GO was given on the DSE due to some ground confusion, and therefore, some amount of photographic data and possible geologic commentary was not attempted. With respect to other targets suggested in the photo plan, no dim light phenomena was observed or photographed, except a possible cloud noted during

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Rev 10 just prior to TLI. A star map was made from memory and this cloud noted for possible correlation. Cameras were stowed; therefore, photography was not possible. Aurora: earth was studied through the binoculars at various ranges in an attempt to see if any aurora was visible. The brightness of the spacecraft atmosphere, coupled with the earth's brightness, made this phenomena virtually, in my opinion, impossible to see. Camera calibration: due to the use of all the high-speed film in lunar orbit, there was no film for the camera calibration. It could be said that there were considerable ice particles breaking off the vent lines continuously from the spacecraft, in that during water and urine water dumps the stars are obscured by the reflected light from the frozen fluid. I would like to state that the photo targets indicated on the map were ambitious, but I don't think necessary overly so, had the crew been sufficiently rested prior to lunar orbit inser-· tion. The map information was well done, and I would like to congratulate those people who prepared the data and codified it and the way CONFIDENTIAL

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that they did. As a matter of fact, the targets were actually accomplished in about half the time that was originally anticipated south of the track and unfortunately the opportunity north of the track did not exist due to crew rest considerations. The method of using the prime meridian, so-called, plus delta time from that meridian to determine positions wasn't quite satisfactory for the photographic task and made piloting much easier than it might have been from landmark recognition.

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6.0 VISUAL SIGHTINGS .

6.3 Earth Orbit

BORMAN

In earth orbit, the only manmade objects that we saw were the S-IVB and the panels. The panels were jettisoned off the S-IVB and as we mentioned earlier, they went in a retrograde motion. The only time we saw the S-IVB was after TLI. We were able to see it for some time after it had completed its slingshot maneuver. The geographical landmarks, cloud covering, and horizons were no different on the earth orbit of this flight than on any other of the earth orbital missions. One thing I think is very important as far as land marks go is that is probably unrealistic to expect any particular success with star landmark sightings in earth orbit.

LOVELL

We did an IMU realinement in earth orbit during local horizontal mode of the S-IVB, and this presented no problems. It was there, though, that we jettisoned the covers for the optics and got quite a bit of debris that floated around and obsured some of the scanning telescope view.

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6.4 Translunar Flight

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To repeat some comments that were for translunar flight in the navigation phase, the greatest problem we had was the immediate navigation sightings. This was affected by several things: (1) Close aboard the earth, the horizon is indistinct. It requires more observation to get a good definition of where to put the star. (2) We were still in the vicinity of the venting S-IVB, and it puts out a tremendous amount of particles which are all illuminated by the sun and prevent recognizing the stars or the constellations to identify stars. As you get farther on out between earth and moon, the stars become more visible, depending on the attitude of the spacecraft, and the earth becomes more like a moon as far as preventing sightings of stars.

ANDERS

The only manmade objects observed translunar and lunar orbit and transearth were the urine dump ice particles.

6.5 Lunar Orbit

LOVELL

One comment on using the lunar horizon for

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cislunar: shortly after departure, the horizon is quite irregular due to the crators and the crests that are on the horizon, and it presents a little problem of exactly where to put the star. In observing landmarks from the lunar surface in lunar orbit, we found no difficulty in the area of the landing site. The onboard charts, maps, and photographs presented clearly the initial points that we were to see; they were very distinct and easy to recognize. The speed across the terrain was such that we could track very easily, and our landing site area that has been designated was easy to spot; that was Bl. On the back side of the moon, our charts and our photographs were less accurate mainly because of the height of Lunar Orbiter in getting the photographs. It was a case of having to try to match the photographs with what we were seeing out the window. Also, spacecraft attitude had some affect of which way the terrain was passing below us, and we had a more difficult time determining our actual position. The terminator did help. It is more difficult to spot things on the back side

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because of the sameness of the back side as compared to the front side. We don't have any very prominent features on the back side that allows us easier tracking.

7.0 PREMISSION PLANNING

7.1 Mission Plan

ANDERS

Premisssion planning the mission plan: one of the beauties of this mission was the fact that most of the mission plan was decided on August 19 in about 3 hours, and it didn't vary greatly from that time. When you plan and fly a mission in 4 months, you don't run across the optimization changes that are inherent in most long drawn-out mission plans.

BORMAN

I thought that the mission plan was a good one and it was not changed. We had a series of meetings, the data priority meetings, and procedures board meetings, which lead to developing the means for flying the mission, and by and large, I thought they were all very successful and, certainly, the mission plan was an entirely feasible and an operational one.

7.2 Flight Plan

The flight plan was again developed, of course, . with the normal changes that come in any flight plan; however, basically, the tenets of the flight plan did not vary. However, I would CONFIDENTIAL

like to point out that in one area I think we were too ambitious, and this was the flight plan involving operations in lunar orbit. We really did not allow enough time for rest; there were too many detailed photo objectives put in requiring too many changes of film, too much recording. By and large, I think that this phase of the flight plan was too ambitious.

LOVELL

I think one of the areas in the flight plan that can be utilized for future planning is to reevaluate our work/rest cycles, especially translunar, in regards to the heavy workload that is going to face the crew in lunar orbit to accomplish the nominal Apollo IM landing-type of a flight plan. We ought to look at minimizing workloads, too, to keep up the sleep of the crews, and to make this possible in lunar orbit.

ANDERS

One of the difficulties with the plan around the earth, was the complicated and in my opinion, unworkable photo plan we had — I mean, pardon me, around the moon. We got up there and actually, at some times, avoided or did not neglect, but did not take photographs of interesting

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objects because they were not included in the photo plan. In all reality, when you are exploring or looking at a new area, it seems to me that we should have just taken as many pictures as possible and then brought them back for people to evaluate rather than go after specific items and hence overlook or neglect to take pictures of items that were interesting in real The photo plan was complicated; the time. changes of films required in just taking one picture from the next, the magazine changes, and so on, and then trying to log it with a manual procedure rather than having a good onboard tape setup, in my opinion, were overly ambitious and although there was an awful lot of work done on it, I think that we probably would have been better off just to go up and take as many pictures as possible. In the funnel, another item that bothered us, of course, in conducting the photography around the moon was the frosting on three of the windows. This has already been noted and this hindered greatly, and I'm sure it will degrade from the photos that were taken through those windows.

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Bill Anders has already mentioned that he filed a minority report on the photo plan and, certainly, there was a lot of premission planning that went into that and a lot of hard work. I'm sure that the photos we got will be worthwhile.

7.3 Spacecraft Changes

BORMAN

The spacecraft changes, again, were a result · of flying a mission in relatively short time; I really liked the way this operated. We had about two or three meetings where we decided what we needed to change on the spacecraft. The decisions were made and kept, things like we put a new SPS engine in, we made some changes to provide an alternate means for dumping waste water that we did not need to use; but all the basic decisions to prepare 103 for a lunar mission were made in about three meetings with Mr. Low and Mr. Slayton and then down at the Cape with Mr. Petrone. So, I must say that the management system operated very effectively along those lines. Every significant change that was required for the lunar mission was made, and it was done swiftly. In other words, CONFIDENTIAL

the normal procedures for soliciting changes were bypassed in this case.

7.4 Mission Rules

Mission rules: I thought that they were evolved very well; we had no haggling nor formal bitches about the mission or complaints about the mission rules, and we didn't even have any heated emotional discussions. The FOD was very easy to work with, and I ended up being completely satisfied with the mission rules. Bill Anders did most of the work as far as the systems GO/ NO-GO decisions and, of course, since we didn't have to evoke any of the mission rules, we don't really know whether they are good ones or bad ones, but certainly they did not require a lot of time. I think they were all coordinated and agreed on in 2 daylong sessions. Bill points out they were agreed to in 2 daylong sessions, but they were evolved over a period of 2 months.

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8.0 MISSION CONTROL

8.1 GO/NO-GO's

Mission Control, GO/NO-GO's: Everything down there was nominal and just the way we'd planned.

8.3 Consumables

Oxygen, electrical power, RCS fuel and SPS fuel, of course, were no concern in this flight. They plotted out very well. We deviated from the flight plan mainly for crew rest provisions. It was obvious the last three revs in lunar orbit that we were getting behind the power cycle, and so we completely eliminated the activities planned for the last three revs. The real-time scheduling, again, involved mostly the crew rest/work cycle; the burden of keeping one man awake at all times to monitor the PTC mode made us aware of the fact that it's probably better to use shorter sleep cycles than we had evolved and, consequently, what it really amounted to in the real time was that any time a person wasn't needed to perform a duty, he was asleep, and this was the way it worked out, particularly on the transearth portion.

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9.0 TRAINING

9.1 CMS

BORMAN

The CMS was our primary training device. It was used extensively in this mission, particularly with large doses of it in the last 2 months. We had some departure from normal procedure in that we spent much less time with the spacecraft. We didn't even see the spacecraft in the factory, and the only things that we did at the Cape that interfaced with the spacecraft were the mandatory checks. So our primary training device was the CMS. In general, the CMS worked well, considering the time that they had to get it ready for the flight and the change in the flight. The visual was a problem throughout most of our training cycle but, nevertheless, the CMS was adequate for providing the proper training. The instructors here in Houston and at the Cape were good. I thought that the CMS was the primary training device we had.

ANDERS

We should point out that when the visual was working, it was very accurate. Now we were CONFIDENTIAL

concerned one time in the CMS when, during entry, we saw a moon come through the window, and we didn't understand how that could be. But, lo and behold, further studies showed they were right, and it was confirmed on actual reentry because there came the moon.

LOVELL

As was expected, CMS training with regards to cislunar navigation was fair. When the sextant optics were working, we were able to develop techniques that were required in flight. The CMS training for landmark tracking was essentially nonexistent, and we do not have in existence any simulator that will give us adequate landmark tracking at present.

BORMAN

Now the launch simulations: the entry simulations and network simulation were all conducted. during the last 3 weeks of the training cycle, and they went fairly well. In looking back now with a more unprejudiced eye, I think that the simulations worked very well, and they proved themselves out in the flight. The flight went just the way the simulations went. Now, one of the problems that we did have were some comm **CONFIDENTIAL**

CMS, between CMS and MCC-H. We also had some timing problems with the CMS and MCC-H, but these were, I think, the type of problems you would expect in any operation. Although all they resulted in was loss of training in some instances, the overall effect of the simulations was very beneficial.

9.2 DCPS

The DCPS was particularly effective for launch and abort trainings, and I think it represents an accurate simulation of the Saturn I-C or the Saturn V launch with the exception that the noise level in the first 20 seconds of the flight is not loud enough. Also, there were some more chances - perhaps more transverse oscillations noticed in flight than are apparently scheduled in the DCPS. Going back to integrated SIMS, I thought that the number of SIMS was just about adequate for this mission. Now it is obvious that when we have a rendezvous mission you are going to require more, but for this mission, I thought we had done about right.

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9.3 CMPS

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The CMPS was very valuable in the entry training. I thought the best part of the entry training came on the CMPS, not only because of the experience, but in talking with the people like Will Hinton who had helped develop the entry procedures. Now, one of the problems with entry training on the EMS: the cathode ray tube is a kind of a marginal display and we had a lot of difficulty in the initial stages of getting the EMS up to snuff. However, in the last 2 weeks of training, the EMS and the CMS worked well with the handicaps that I have already mentioned, of having to use the cathode ray tube. The best actual training with an EMS was in the centrifuge where we had a regular prototype unit and we were able to train with a regular scroll.

9.4 NR Evaluator

The North American evaluator was only used for this mission for entry simulations and, by and large, from a training standpoint, it was

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probably not worth the time going out there to use it.

9.5 Egress Training

The egress training went well - the Gulf exercises one on time mockup egress. One comment on the egress training at the Cape: it occurs early in the time we got to the Cape and, actually, by the time we launched, the training that we had had during the initial phase was almost outdated. I think that perhaps on future flights the egress training should be included closer to the actual launch date. There is really no need for the egress training unless you are going to enter the spacecraft in a suit. Part of the reason they had for having us do this training so early on our time at the Cape - is that we would be in the spacecraft, and we needed to know how to get out of it. But I really think that we were a little bit too early on that. On this egress training, I wasn't talking about the mockup exercise; I was talking about the emergency egress test that was run out at the

 $\underset{\mbox{confident}}{\mbox{launch umbilical tower}}.$

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9.6 Centrifuge

The centrifuge was used in this flight for entry simulations. I thought it was a worthwhile training device. As I mentioned, it had a prototype EMS on it, and it was the best time we had to use the scroll. I recommend that anybody who is going to be involved with supercircular entries run some profiles on the centrifuge. Now this doesn't mean you have go over and run 50 12g profiles, but you ought to look at both ends of the corridor, and since it is a closed loop simulation, you can manually control-fly the EMS to the splashdown point.

9.7 Planetarium

We did not use the planetarium for this particular flight and, provided the crews have an adequate background of knowledge in the stars, I don't think that you need to use it. However, in my opinion, the single best return per hour invested is in a planetarium if you don't have a basic knowledge of where the stars are. However, we have been studying them for several

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years now, and the star simulations in the CMS were adequate.

9.8 MIT

MIT was very cooperative and very effective in providing training and sending people down to help us in systems training at the last. Now there is some question about whether the LMP in this case needed to participate in the training, since he didn't have a G&N system to work with. However, when we went to MIT the first time, we still had an IM, Bill, and . then you would have needed to participate in the G&N training. But for the one-vehicletype operation, we did specialize considerably and it probably would have been better if we didn't even bother taking the LMP to MIT. What I meant to say is we probably should not have required the LMP to sit in on G&N briefings that were conducted here.

LOVELL

Brief comment concerning the two MIT trainers which were utilized for this flight: the roof trainer for tracking was okay for some basic look-see's at stars, but the area being CONFIDENTIAL

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problems with Boston - the center of Boston made sight observations, at best, haphazard. I think that we can simulate the same thing back here in Texas. As a matter of fact, I suggest strongly that we get an optics system in some clear area where we can train people to actually view the stars through the optics as they will see it in the spacecraft. This is one area that has been sort of lacking in overall training. The hybrid trainer up there was utilized to do the last particle of manual maneuvering for system navigation, and it appeared and turned out to be adequate to give the navigator some idea of spacecraft motions, spacecraft-to-control and star motion for determining the substellar points for navigation.

9.9 Systems Briefings

BORMAN

Systems briefing were conducted adequately on both launch vehicles, the S-IVB, and the spacecraft. We found that the system utilized to set up these briefings was adequate and prompt. The people were competent and were willing to

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travel and do it at the spacecraft crew's convenience. Nothing but praise for the way all these briefings were conducted.

ANDERS

As far as the IMP in this flight was concerned, the North American briefings were good but a little too black-box oriented, and the FOD briefings and study sessions were very superior. I would urge all further crews to participate as much as they could with the FOD Systems' people in their briefings and also to try to bring these people in, if they have time, into CMS systems training prior to simulations.

BORMAN

The final systems briefing conducted with personnel from the Cape was very good. We pointed out the little anomalies and characteristics in the simulator or actual spacecraft. One of the ones I wasn't aware of which showed up which we were worrying about ahead of time was the motion of the GPI when the hand controller was actuated with the TVC servo power switches off. Just little items and characteristics of individual systems that we had talked about, such as which transponder was the most powerful

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and little items like that, were very, very valuable.

9.10 Spacecraft Systems Tests

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Now manned spacecraft systems test: as I pointed out before, we probably spent less time in this spacecraft prior to launch than any other crew in the space program. I see nothing wrong with continuing this type of approach in the future. The support crew did yeoman work and covered most of the tasks; the prime crew participated only in those tests considered mandatory such as CDDT, FRT, and then, of course, the launch and the altitude chamber. The backup crew, of course, participated in the same series of tests.

9.14 Mockups and Stowage Training Equipment

The mockup and stowage training equipment were adequate. They were provided when we wanted them. By and large, the training equipment, although it was crude at times, sufficed, and the mockup back here in Houston was well up to date for our purposes. The people that helped us did an excellent job. Now we did not miss CONFIDENTIAL

not having a mockup at the Cape. As a matter of fact, with the DCPS being back here in Houston and the requirements to come back periodically for data priority meetings, the mockup here worked in very well.

9.15 Photo Training

ANDERS

Photography and camera training was adequate. Personnel involved were most helpful, although the one thing I noted was that the photo ops plan seemed to be generally outdated with the whatever plan was currently in vogue for photography.

9.16 Sextant Training Equipment

BORMAN

LOVELL

Okay. Sextant training equipment:

Well, I think sextant training equipment has already been discussed as equipment that we had set up at MIT, and their space navigator and the equipment in the CMS, and at the state of the art we have in the CMS right now; it was adequate. There are improvements that could be made.

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9.17 General Support

BORMAN

One thing on the general support procedure, data priority meetings, and so on: I think that the data priority meetings, the procedure board meetings, were very important. They helped formulate the procedures to fly this flight and hopefully to fly the rest of the lunar flights. I do think it is important, though, not to drag the whole six people on both crews into these meetings. It seems to be accomplished with representation of one person or one person from each crew. We did this generally, and I think it worked out very well. If you try to bring six people into these formative meetings, you just waste an awful lot of time. It's far better to send one representative in and then distribute the procedures and have the whole crew study the procedures that they have evolved. Now, the publications that come out of data priority meetings, I thought, were very helpful and formed the background for flying the flight.

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9.18 Planning of Training and Training Program

The planning of the training and the training program, I felt, went real well. We used John Van Bockley extensively on that, and he did an excellent job. And as a matter of fact, from the CDR stantpoint, I didn't even get involved in most of the planning. We discussed with him when and what we wanted, and he set it up and then carried it through and did a fine job of planning and coordinating the training program. This again is something that future crews are going to have to get used to, that they don't do all the business themselves, but use the help that is available.

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10.0 CONCLUDING COMMENTS

BORMAN

I believe we met all the mission objectives. The crew did no negotiating on the medical requirements. We just accepted the medical requirements from the protocol listed and signed off by the directorate, and I believe that it is acceptable for the future flights. Certainly, we would like to see any of the medical requirements that don't stand up be eliminated, but in the real world, I have some doubt about whether this will ever happen. I hope that as the flights progress the medical requirements will be eliminated. Okay. The PAO requirements, again, were only met through the ones that determined by the directorate, and I thought, by and large, they were acceptable. I didn't feel they detracted from the crew training at all. The participation by John Stonesifer and Ben James aboard the carrier was excellent. They were there; they obviously had a good rapport with the crew of the ship, and we were not subjected to any sort of undue demands. Most of the time was

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our own to sleep or do what we wanted to do. As far as the participation with the crew, I thought it was done real well. Okay. Just picking up odds and ends here, during the initial part of the flight, the CMP was maneuvering underneath the seats with his suit on and inadvertently snagged a lifevest inflation device and one side of the lifevest inflated. We didn't do anything about it at the time, but later on in the flight, we bled the CO₂ out through the urine dump system.

LOVELL

One change in the checklist in that portion of the flight: the first thing the CMP should do, since he is the first one out and has to move around, is to take off those lifevests which we forgot voluntarily. It wasn't until the CMP popped his lifevest that it dawned on him that that was the first thing he should have done.

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