

ARMY AIR ARSENAL
AND
NAVY AIR DEPOTS

CORPORATION REPORT NO. XIX

(AIRFRAMES AND ENGINES)

Aircraft Division

February 1947



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### THE UNITED STATES STRATEGIC BOMBING SURVEY

# ARMY AIR ARSENAL AND NAVY AIR DEPOTS

### CORPORATION REPORT NO. XIX

(AIRFRAMES AND ENGINES)

Aircraft Division
Dates Of Survey:
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This report was written primarily for the use of the United States Strategic Bombing Survey in the preparation of further reports of a more comprehensive nature. Any conclusions or opinions expressed in this report must be considered as limited to the specific material covered and as subject to further interpretation in the light of further studies conducted by the Survey.

### **FOREWORD**

The United States Strategic Bombing Survey was established by the Sccretary of War on 3 November 1944, purusant to a directive from the late President Roosevelt. Its mission was to conduct an impartial and expert study of the effects of our aerial attack on Germany, to be used in connection with air attacks on Japan and to establish a basis for evaluating the importance and potentialities of air power as an instrument of military strategy, for planning the future development of the United States armed forces, and for determining future economic policies with respect to the national defense. A summary report and some 200 supporting reports containing the findings of the Survey in Germany have been published.

On 15 August 1945, President Truman requested that the Survey conduct a similar study of the effects of all types of air attack in the war against Japan, submitting reports in duplicate to the Secretary of War and to the Secretary of the Navy. The officers of the Survey during its Japanese phase were:

Franklin D'Olier, Chairman.
Paul H. Nitze, Henry C. Alexander,
Vice Chairmen.
Harry L. Bowman,
J. Kenneth Galbraith,
Rensis Likert,
Frank A. MeNamee, Jr.,
Fred Searls, Jr.,
Monroe E. Spaght,
Dr. Lewis R. Thompson,
Theodore P. Wright, Directors.
Walter Wilds, Secretary.

The Survey's complement provided for 300 civilians, 350 officers, and 500 enlisted men. The

military segment of the organization was drawn from the Army to the extent of 60 percent, and from the Navy to the extent of 40 percent. Both the Army and the Navy gave the Survey all possible assistance in furnishing men, supplies, transport, and information. The Survey operated from headquarters established in Tokyo early in September 1945, with subheadquarters in Nagoya, Osaka, Hiroshima, and Nagasaki, and with mobile teams operating in other parts of Japan, the islands of the Pacifie, and the Asiatic mainland.

It was possible to reconstruct much of wartime Japanese military planning and execution, engagement by engagement, and campaign by campaign, and to secure reasonably accurate statistics on Japan's economy and war-production, plant by plant, and industry by industry. In addition, studies were conducted on Japan's over-all strategic plans and the background of her entry into the war, the internal discussions and negotiations leading to her acceptance of unconditional surrender, the course of health and morale among the civilian population, the effectiveness of the Japanese civilian defense organization, and the effects of the atomic bombs. Separate reports will be issued covering each phase of the study.

The Survey interrogated more than 700 Japanese military, Government, and industrial officials. It also recovered and translated many documents which not only have been useful to the Survey, but also, will furnish data valuable for other studies. Arrangements have been made to turn over the Survey's files to the Central Intelligence Group, through which they will be available for further examination and distribution.

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### THE DEPOTS AND THEIR IMPORTANCE IN THE AIRCRAFT INDUSTRY

#### INTRODUCTION

The Japanese Army and Navy air depots were similar to those of this country in that they handled repair, modification and distribution of aircraft. However, one Japanese Army arsenal and four naval depots were also producers of aircraft and together accounted for 3.8 percent of all Japanese aircraft production and 4.4 percent of all combat aircraft production over the years 1941 through 1945.

In addition to airframe production, the Army arsenal and two of the naval depots produced 5 percent of all airplane engines made in Japan from 1941 through 1945.

The depots were widely scattered geographically over the home islands from the island of Kyushu to the Tokyo area (Appendix  $\Lambda$ ).

The Army Air Arsenal at Tachikawa, and later partly at Kanazawa, produced both airframes and engines, as did the Eleventh Naval Air Depot at Hiro and the Twenty-first Naval Air Depot at Omura. The First Naval Air Depot at Kasumigaura produced aircraft and the rocket-propelled suicide bomb, Baka; and, the Koza Naval Depot near Atsugi produced aircraft only.

In addition to these primary military producers, the First Naval Air Technical Depot at Yokosuka conducted experiments in aircraft construction and built prototype aircraft.

In November 1944, the Army Air Arsenals had a total of 8,570 employees of which 60 percent were civilians, and the Navy depots had a combined civilian employment of 88,554.

Detailed reports on the operations of the individual depots have been prepared from information obtained from Japanese Army and Navy sources (USSBS, Aircraft Division Reports No. XIX-1 through 5).

### DISPERSAL

Dispersal of the depots followed the usual pattern except that it came somewhat earlier than was the case with private producers. For

instance, the engine section of the Army Air Arsenal was transferred from Tachikawa to Kanazawa, starting in August 1944 before any air attacks in the vicinity. The Twenty-first Naval Air Depot dispersed in the Omura area beginning in October 1944, following an attack by Chinabased B-29s. And although the Eleventh Naval Air Depot at Hiro did not actually commence dispersal until January 1945, elaborate plans for such a move had been made a year earlier.

Except for the transfer of the engine production functions of the Army Air Arsenal from Tachikawa to Kanazawa, all dispersals of the depots were in the same general location as the original plants.

### THE AIR ATTACKS

The Twenty-first Naval Air Depot was the first aircraft plant in Japan to be attacked. It was struck on 7 July 1944 during the second B-29 attack on the Japanese homeland. No damage resulted from this early attack, but the next, on 25 October 1944, resulted in heavy damage to the plant and touched off dispersal operations which, coupled with an effort to produce newer types of aircraft, crippled aircraft production by this depot for the remainder of the war. Production never exceeded eight aircraft in any 1 month thereafter, and engine production ceased entirely after the October attack.

Koza was attacked by carrier-based aircraft on 10 and 18 July and 13 August 1945, but damage was slight. Aircraft production at the First Naval Air Depot had ceased by the time it was first attacked on 16 February 1945. The Eleventh Naval Air Depot suffered three attacks on 19 March, 5 May, and 2 July 1945, which destroyed most of the arsenal and many machines. Production, however, for the most part had been dispersed or moved underground prior to the attacks, so that production losses might be attributed as much to dispersal as to the attacks themselves.

The Army Air Arsenal was hit on 4 April, 10 June, and 2 August 1945, but most of the arsenal had been dispersed prior to the air attacks. Production then also suffered more from dispersal than from direct attacks.

### PRODUCTION STATISTICS

From January 1941 through August 1945 the Army and Navy Depots produced a total of 2,706 aircraft and 5,821 engines, accounting for 3.8 percent of total Japanese airframe production and 5 percent of total engine production.

Airframe production at the depots was low at the start of the war, totaling 9 in December 1941, but rose during 1942 and 1943, reaching a peak of 138 in December 1943 (Figure 1). The December 1943 production constituted 6 percent of the production of the entire industry for that month. Thereafter until the end of the war, the trend was downward.

The trend of production was downward throughout 1944 as a result of changes of aircraft types in production at the Eleventh Naval Air Depot (USSBS Aircraft Division Report No. XIX-2) and the Twenty-first Naval Air Depot (USSBS Aircraft Division Report No. XIX-3). Slowdown caused by type change-over and loan of employees to Mitsubishi by the Army Air Arsenal contributed to the decline.

Combined with an air attack on the Twenty-first Naval Air Depot and a poor production record at the Eleventh Naval Air Depot, these factors caused a 2-year low point in production in October 1944, with a total production of only 23 aircraft. Production gained thereafter until February 1945, when the effects of air attacks and dispersal resulted in a downward trend which was halted in June with further recovery in July. Only 2 aircraft, however, were produced during August 1945, the closing month of the war.

On the basis of total production from t941 through 1945, the Army Air Arsenal was the most important military producer, with a production of 1,005 aircraft. The Twenty-first Naval Air Depot was the most important Navy producer (966 aircraft), followed by the Eleventh Naval Air Depot (532), Koza (128), and the First Naval Air Depot (75) (Appendix B).

Engine production was limited to 3 of the military producers: the Army Air Arsenal, and the Eleventh and Twenty-first Naval Air Depots In the number of engines produced from 194 through 1945, the Eleventh Naval Air Depot lewith a total of 2,320 engines, followed by the Twenty-first Naval Air Depot with 2,132 and the Army Air Arsenal with 1,369.

The trend of total engine production by Arm and Navy air depots rose gradually from 20 pc month in January 1941 to the peak of 301 in Ma 1944. Thereafter, with minor resurgences, th trend declined sharply to 51 in August 194 (Figure 2). The peak of 301 engines constitute approximately 10 percent of the total Japanes aircraft engine production for the month of May

Engine production declined sharply during th last half of 1944 as a result of defects in the Ha 4 (Homare) engines produced by the Elevent Naval Air Depot, the transfer of engine productio of the Army Air Arsenal from Tachikawa t Kanazawa and the cessation of production at th Twenty-first Naval Air Depot following a attacks and dispersal.

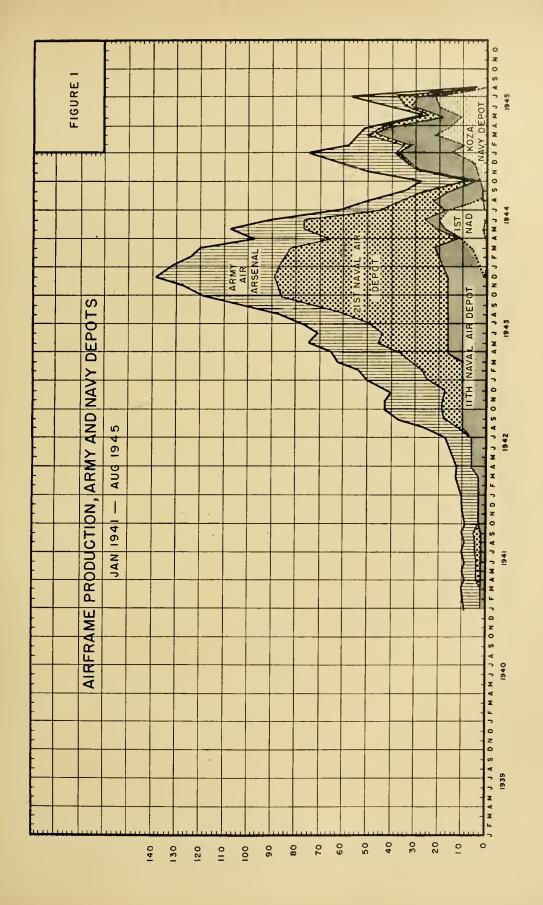
Production was on the increase in November and December 1944, but again fell off and we generally low in 1945 due to air attacks on the Eleventh Naval Air Depot and the change-ove to production of the Ha 45 engine at the Arm Air Arsenal.

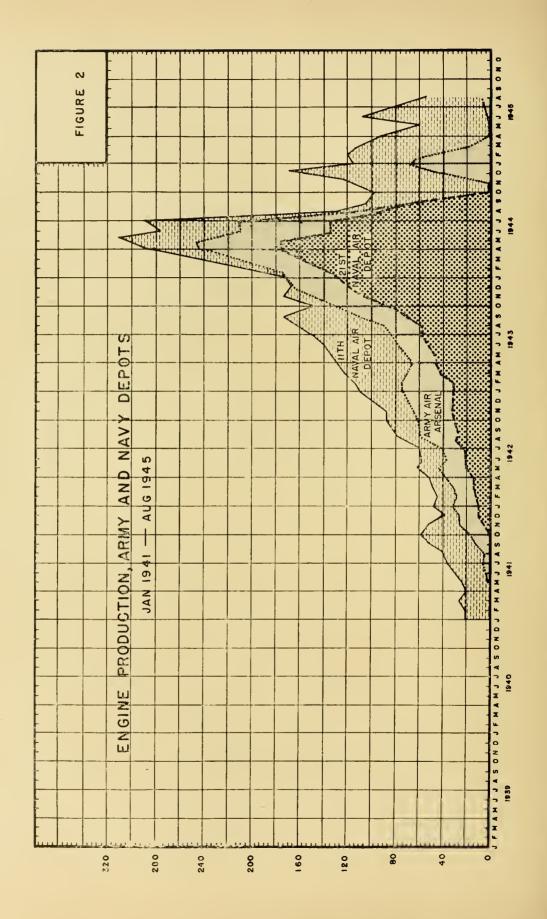
### EVALUATION OF PRE-ATTACK INTELLIGENCE

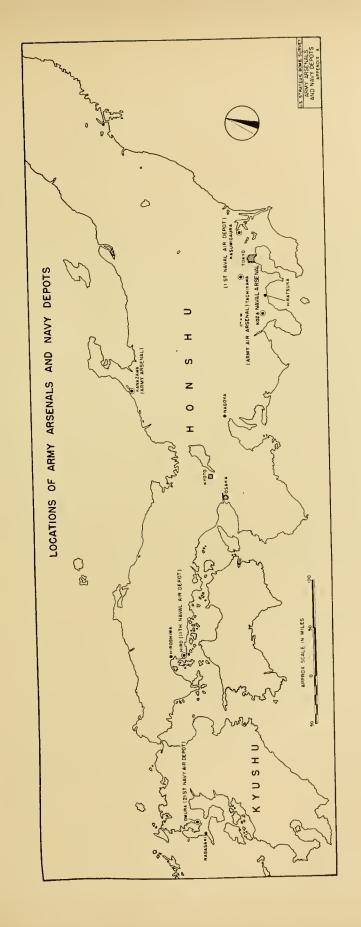
Intelligence figures on production at thes depots and the types of aircraft produced wer generally accurate, although the First Naval A Depot was not known to be a producer.

Intelligence only slightly overemphasized the importance of the depots as aircraft producers in November 1944 by estimating their contribution at 4 percent of total combat aircraft production Actually, during 1944 the depots accounted for 3.4 percent of the total combat production, but this percentage rose to 4.4 on the basis of over-a production from 1941 through 1945.

Intelligence sources did not reveal the transfe of engine production of the Army Air Arsenal from Tachikawa to Kanazawa.







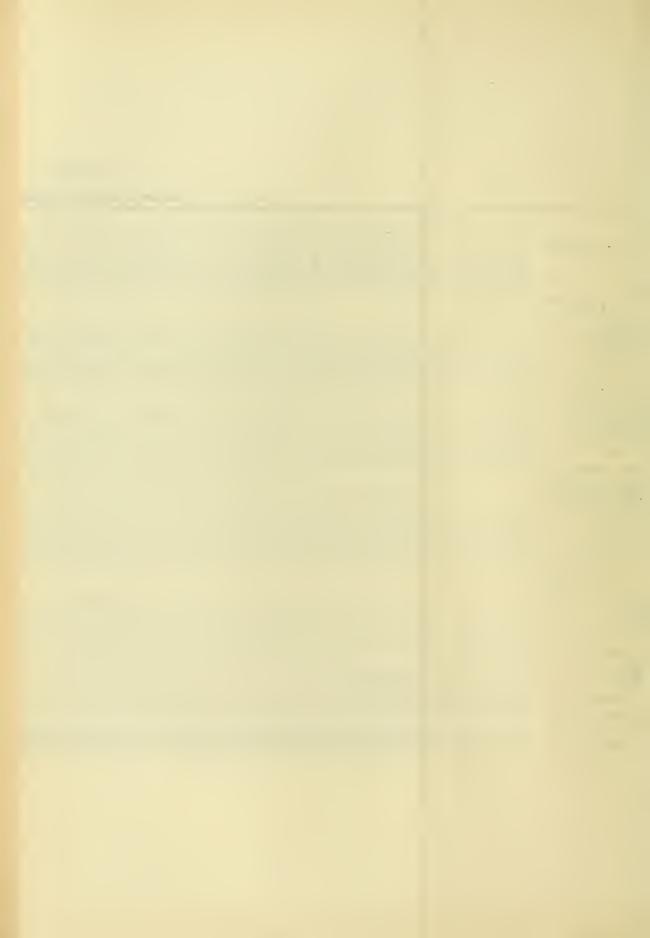


### APPENDIX B

Airframe and engine production, Army and Navy Depots, January 1941-August 1945

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### FIRST NAVAL AIR DEPOT, KASUMIGAURA (NAVY DEPOT REPORT NO. XIX-1)

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### THE DEPOT AND ITS IMPORTANCE IN THE AIRCRAFT INDUSTRY

#### INTRODUCTION

The First Naval Air Depot (Dai-ichi Kaigun Kokusho) was primarily engaged in repair of airframes, aircraft engines, ordnance, and automotive equipment, but also produced the Type 93 intermediate trainer Willow (K5Y1) in small quantities from January to July 1944, and the suicide aircraft Baka 11 for 4 months starting December 1944. Production amounted to 1.3 percent of all Willow production and about 80 percent of all Baka 11 production.

The depot, set up as such in October 1941, was 50 percent completed in that month, 60 percent in June 1943, and 100 percent in August 1944. It was located in Ibaraki prefecture, west of Kasumigaura and about 2 miles south of Tsuchiura city, adjacent to Kasumigaura airfield and the buildings of the Kasumigaura Air Group. In addition to the necessary shops, service buildings, and storage sheds, the depot provided six dormitories and a hospital.

The activities of the depot included, in addition to aircraft production, repair to the Type 97 attack plane Kate, the Type 96 attack plane Nell (transport version), Willow (in particular, fuel equipment and landing gear), and the Zeke fighter-bomber (in particular, bomb equipment); repairs to engines of many types; repairs to navigational meters and gages, electrical and optical equipment, machineguns and bombing equipment, and fixed ordnance parts; repairs to automobiles, and production of auxiliary fuel equipment for automobiles.

### ORGANIZATION AND OPERATION

The depot maintained a separate department for each type of work; aircraft department, engine department, ordnance department, and (from April 1945) an automobile department, as well as the usual service and administrative departments.

The total employment for July 1942 was 3,977, of which 1,607 were direct workers; for July 1943, 5,983 (3,504 direct workers); for July 1944, 10,713

(5,869 direct workers); and for August 1945, 12,6 (7,271 direct workers) (Reference Item 1). Corparatively small numbers of students and milita personnel were employed (Appendix A).

There were two shifts of 12 hours each, fro 0700 to 1900 and from 1900 to 0700, with 90 pecent of employees on the day shift. This she had 30 minutes for lunch and for supper, and to 15-minute rest periods, at 0915 and 1500. It particular time was specified for rest periods the night shift.

### THE DISPERSAL PROGRAM

The first dispersal, from May to December 1944, involved removing important equipment some 17 points in the surrounding count (Appendix B). This program was only 20 percecompleted, and almost no effect was noticed up the operation of the depot.

The second dispersal, January to August 19 consisted of a removal to an underground site production of the depot (aircraft department) and another near the village of Fukuhara, lying the north of the depot (engine department). This move was 55 percent completed, and production dropped about 20 percent. The deel in both capacity and actual repairs shown by the engine department during this period was ascribed directly to the effects of dispersal.

#### THE AIR ATTACKS

### DIRECT ATTACKS

The depot was attacked on 16 February, May, 9 June, 10 July, and 13 August 1945, duration of attacks being about 10 minutes each instance. These were Navy raids except May and June attacks (Twentieth Air Ford The attacks were directed primarily against airfield or the scaplane base rather than the de itself.

The aircraft department was affected m heavily, suffering damage to 107,640 square f the repair shops for larger planes, as well as the heat treatment shop, power plant, a blower op, wood propeller shop, the small-type plane air shop, wooden-manufacture machine shop, nting, sewing, and metal plating shops, and warehouse for finished products. In addition this, 32,292 square feet of the employee training the materials storage building of the accounts partment, the waste oil reprocessing plant, and assembly hall were damaged. Casualties from se raids were 21 deaths and 2 injuries.

The air-raid precaution program of the depot vided slit trench shelters for as many as 4,700 sons, and placed greatest emphasis on defense inst fire (Reference Item 2).

### PRODUCTION STATISTICS

The depot produced, in all, 75 Willows, the hest production in any 1 month being 20 (June 4). Production of Baka 11 amounted to 600 acs, of which 197 were made in February 1945, peak month. The original plan to produce Willows a month through March 1945 was not ried out (Appendix C; Reference Item 3). Peak air accomplishments for both engines and air-

frames was in October19 44 (Appendix D; Reference Item 3).

Repair of damage to facilities and equipment by air attack had not been made by the close of the war. This was ascribed to a lack of labor and materials. All but one attack occurred after production had stopped, but the general decline in repair work accomplished must be laid, in part, to this cause, as well as to the dispersals.

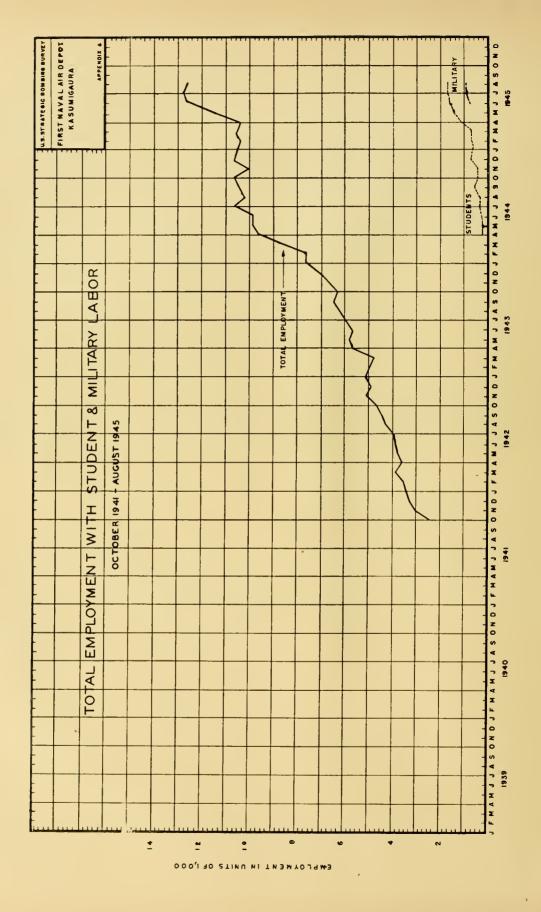
### EVALUATION OF PRE-ATTACK INTELLIGENCE

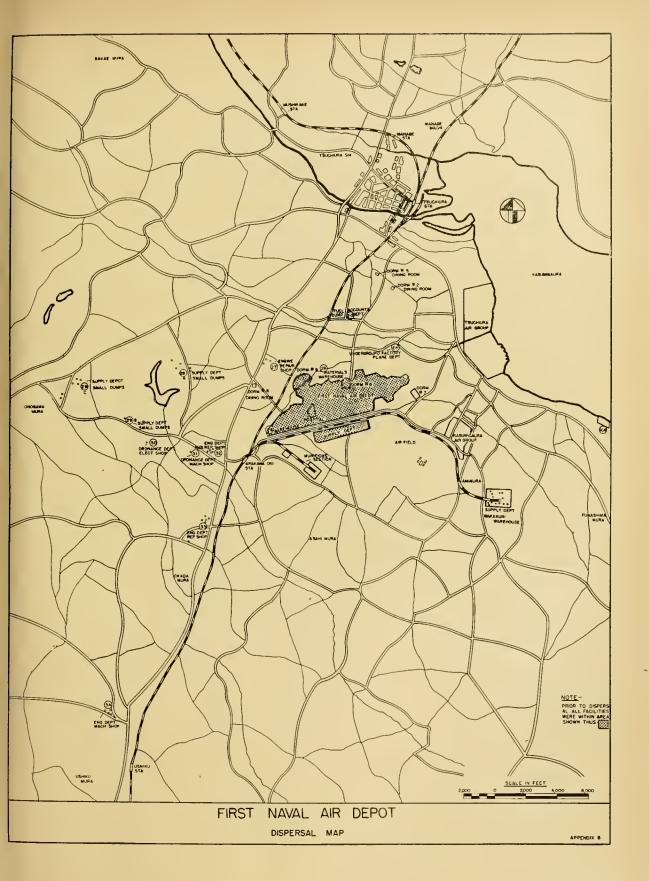
War Department Military Intelligence Service (G-2), recognized the depot as a repair station in operation, but never published any evidence that it was engaged in aircraft production.

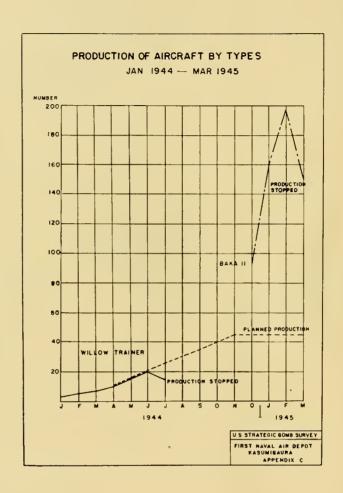
### REFERENCE NOTES

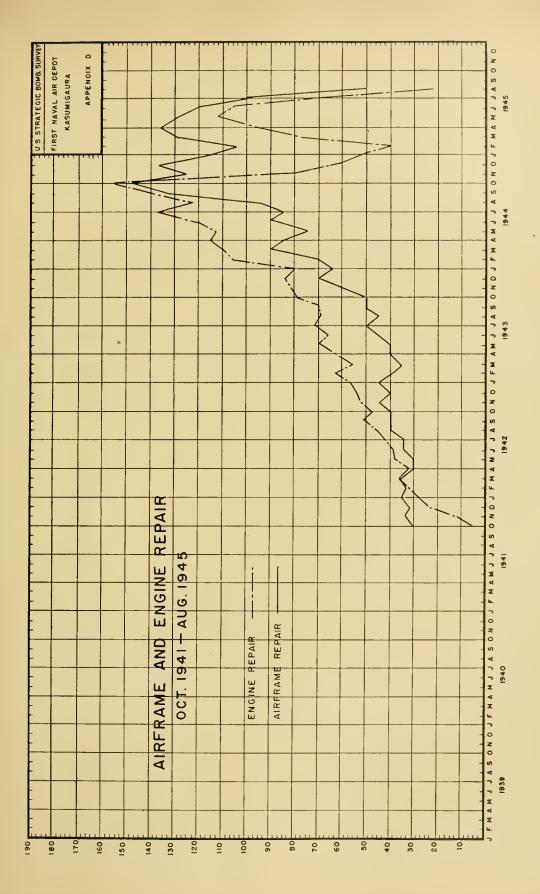
The following material is on file with records of the United States Strategie Bombing Survey, Aircraft Division, at the Office of the Adjutant General, War Department, Washington, D. C.

Reference I tem 1..... Employment statistics.
Reference I tem 2.... Air raid precautions.
Reference I tem 3.... Production statistics, including man-frours.









### ELEVENTH NAVAL AIR DEPOT (DEPOT REPORT NO. XIX-2)

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### THE DEPOT AND ITS IMPORTANCE IN THE AIRCRAFT INDUSTRY

### INTELLIGENCE

The Eleventh Naval Air Depot (Dai Juichi Kaigun Kokusho) was one of four air depots that were producing or were about to produce aircraft, The depot manufactured both air frames and aircraft engines. In 1943 and 1944 (fiscal year, April to March) it completed 150 and 196 aircraft respectively, or about 7.5 and 8.3 percent of the national total production of single-engine bombers for those years. The principal types of planes manufactured were the Type 97 Model 3, Kate 12, a single-engine Navy attack plane; and the Suisei, Judy 11, 12, and 33, single-engine Navy dive bombers. At the close of war it was about to produce the Shiden, George 11, an experimental land-based fighter using a Homare 21, 18-cylinder radial engine.

In aircraft engines the depot manufactured principally Kasei Model 15 or Ha 32, a 14-cylinder radial engine, used on the twin-engine bomber Betty Model 11; and the Homare 21 or Ha 45, an 18-cylinder radial engine. Maximum production of Kasei engines was attained during 1943; 519 were completed, or 1.8 percent of the total engine production in Japan. Homare engine production for 1944 was 689 or 1.4 percent of the total Japanese production for this year.

The Eleventh Naval Air Depot was located at Hiro on the Inland Sea at the mouth of the Hirose-Okawa River about 3 miles southeast of Kure. Originally it was concerned principally with repairs but did supply aircraft and engines to the Air Force as early as 1930. It was, however, officially established on 1 October 1941. The depot at the time of its establishment consisted of a marine engine department and an aircraft department, but the two operated separately. On 6 June 1945 the two departments were combined due to the increasing importance and priority given to aircraft production. The marine engine department was to supply aircraft parts, but by the end of war it had not yet fully converted itself.

A branch arsenal also was established on 1 April 1945 in Iwakuni, which was located to the west of it. This was intended to be used for small aircraft repair but later was converted for the purpose of aircraft production.

Figures for the original floor space of the Eleventh Naval Air Depot were lacking but expansion since 1942 amounted to more than 1,300,000 square feet, most of which was above ground. About 480,000 square feet of this (from September 1944) represented dispersal rather than expansion of facilities (Appendix A).

The depot was under the direct jurisdiction of the Naval Air Headquarters, which planned the production schedule, supplied and made allocations for raw materials, and in general had direct supervision. After the formation of the Munitions Ministry, production schedules and allocation of raw materials were coordinated with the over-all schedules set up by the Ministry.

### **EMPLOYEES**

The employment for the Eleventh Naval Air Depot for 1945 was 53,200, with 31,920 classified as direct or productive workers, constituting 60 percent of the total. The employment in 1939 was 14,000 with 9,400 or 67 percent in productive work. All these figures seem high for the amount of production achieved but it is believed to be due to the fact that it includes the marine engine department which was not concerned with aircraft manufacture until June 1945 when it was combined with the Eleventh Naval Air Depot. Personnel in 1945 included regular employees (77 percent), conscripted students (19 percent) and military (4 percent). Students were employed from June 1944 and military personnel in June 1945. The multiple-shift (3shift) schedule of work was used at the depot but the third shift had only a small percentage of student labor and no other employees. The employment schedule therefore was for all practical purposes on 2 shifts.

The relative percentage of each type of labor on each shift was as follows:

Shifts	Regular	Military	Student
Day Evening Night	Percent 40 60	Percent 50 50	Percent 10 80 10

The relative efficiency of the three-shift schedule was not indicated, but since its actual usage was limited, it would be safe to say it was not very effective. The employees on a two-shift schedule worked on an average 9.2 hours a day prior to 1944, and 9.3 hours in 1944 and 1945.

Labor turnover at the depot remained fairly stable. Direct employees averaged approximately 25,000 per month from January 1944 through August 1945 (excluding military and student labor). Hence, the increase in labor during this period was accomplished by the use of students and military personnel. Actual rate of turnover in personnel could not be determined due to lack of data.

#### DISPERSAL

Original plans for dispersal were made in March 1944 by the Navy in anticipation of air attacks. The plan emphasized dispersal to underground factories. Some dispersal to underground shops was carried out during 1944 but the main dispersal began in March 1945 in the main depot. At the close of war about one-half of all planned excavation for dispersed shops was completed. In the main depot 444,000 square feet were planned of which 236,000 square feet were completed. The total planned exeavation for all shops was more than 900,000 square feet divided among six sites. These were as follows: main depot at Hiro, Yoshiura, Kirigushi, Kaitaichi, Uchinoumi, and Iwakuni (Appendix B). At the end of the war there were, apart from 1,600 machines installed in the main depot, 500 machines in the other underground shops. Total dispersal covered more than 40 sites located in southern Honshu and Shikoku (Appendix C).

The production objectives for the dispersed plants as of the close of war were 400 aircraft engines per month at the main arsenal and 40 planes per month at the Iwakuni branch arsenal. The whole program was well on its way but, due to various difficulties, production had not actually started.

Relative productive efficiency following dispersal was not possible to determine since the waended before actual production began. However where dispersal had been completed the moral of the workers improved, according to the officials

No particular aid was received from Germany i the dispersal of the depot.

### THE AIR ATTACKS

There were three direct attacks on this Nav Air Depot as follows:

Date	Time	Attacking force	Num- her of bombs	Type of bombs	Dama
19 Mar, 1945	1700-0800	Carrier attack	51	HE	Mino
5 May 1945	1045-1125	20th Airforce B-29s	400	HE	Heav
2 July 1945	0000-0200	Area attack on Kure.	10	HE-1B	Mino

The attack of 19 March was reported to I minor and the aircraft engine department sufference to damage. Approximately 50 bombs we dropped with hits on 2 boiler houses, 2 maching shops, an assembly shop, a testing shop and other shops aside from near misses which cause some damage (Appendix D). Stray bomentirely out of the factory area were not indicated on the bomb layout map (Appendix E-1). Cas alties were 61 dead and 88 injured.

The 5 May attack was concentrated and seve damage was caused. In the engine departmen roofs and walls of every shop were damaged well as its electrical system. Warehouses co taining engine parts were burned as were drawin and records. 80 of the machine tools in the department also were damaged severely.

The damage caused in all departments was a definitely known, but more than 500 machines various types were damaged, many of which we not repairable (Appendix D). The bomb plot w not complete in that some buildings were i dicated as damaged without any bombs plotted having struck in the immediate area. Pr sumably, instantaneously fuzed bombs left a craters after striking roofs.

According to the bomb plot some 22 shops we damaged. Casualties were: 112 killed and 13 injured (Appendix E-2).

In the attack of 2 July, which principally waimed at Kure, few bombs fell in the Hiro distri (Appendix D). No casualties occurred and only few buildings were destroyed, among them engine inspection shop and a warehouse containing

wood-working machines such as lathes, cutting achines, etc., which were destroyed also. In Idition, some engine parts were destroyed, causg a drop in the manufacture of engines (Apadix E-3).

For air defense the only information available as that there were three antiaircraft machine ans at Kihatayama manned by a crew of three en each. At Hachiroyama there were two anti-reraft machine guns manned by a crew of three ch. In addition, there was a portable smoke reen apparatus in charge of guards, and two bats used during the air raids for transportation process.

The effect of the area bombing on the production aircraft engines can be seen by the fact that out 42 percent of the parts came from cooperatg works located in Tokyo, Tamashima in tayama prefecture, and Hiroshima. Of these ppliers 58 percent were destroyed which is flected in the fact that parts shortage became vere.

### PRODUCTION STATISTICS

Over-all production from 1939 to 1945 was 594 rframes with 926 planned or ordered by the vernment. From 1930 to 1945, 1,211 aircraft re completed. Aircraft manufactured between 30 and 1939 were of various types, but Navy tack planes were manufactured during each of ese years.

Between 1939 and 1945 the following types of reraft were produced: Type 97 Model 2 (Kate 11), ngle-engine bomber; Reisui (Jake), a singleigine reconnaissance plane; Type 97 Model 3 (ate 12), a single-engine Navy attack plane; uisei (Judy 11, 12, and 33), single-engine Navy ve bombers; and Shiden (George 11), an imoved single-engine Navy fighter (Appendix F). The Kate 11 was manufactured in 1939 with a tal of 50 for the year. In 1940 and 1941 anufacture was limited to Jake of which 48 ere produced. In 1942 and 1943 production as exclusively Kate 12 aircraft of which 250 ere produced during the 2 years. In the followg year 30 additional Kate 12s were manuctured. Production of the Judy type also gan and during 1944 and 1945 a total of 215 heluding Judy 11, 12 and 33) were produced.

At the close of war, the production of the impoved George 11 was just beginning and one was empleted.

Over-all production of aircraft engines from

1930 to 1945 was 3,141 units. No planned figures were available for this period but, during 1944 and 1945, 1,248 Homare 21 engines were manufactured as against 2,110 planned. Total production from 1940 to 1945 was 2,445 engines (Appendix F).

Prior to 1940 the Hikari model 1 and the Kotobuki aircraft engines were manufactured. An average of 60 engines were manufactured annually with considerable increase in 1938 and 1939 when 100 and 130 engines were completed, respectively. In 1940 the Kinsei (1,040-horsepower, 14-cylinder radial engine) went into production. Beginning with June, 115 were produced during the year. Kasei engine (1,440-horsepower, 14-cylinder radial engine) manufacture began in June 1941 and amounted to 64 for the year. In 1942 production was devoted exclusively to the Kasei 15, and 240 were completed. Peak production of Kasei, however, was reached in August of the following year, only to be discontinued after October in favor of the Homare 21 (1,970-horsepower, 18cylinder radial engine). During 1944 and 1945 only Homare 21 engines were manufactured.

Actual production of aircraft compared to planned indicates a lack of coordination from 1944 to the end of the year. From 1939 to 1943 there was no divergence at all with 348 aircraft planned and completed. In 1944 and 1945 (April 1944–July 1945) 555 Judy were planned as against an actual of 215 (Figure 1). The production of air frames during 1944 and 1945 fluctuated greatly and in July and October 1944 it dropped to one and zero, respectively. The drop in October was noted as being due to bombing but no bombing attacks were recorded in the United States Strategic Bombing Survey Tabulating Section records.

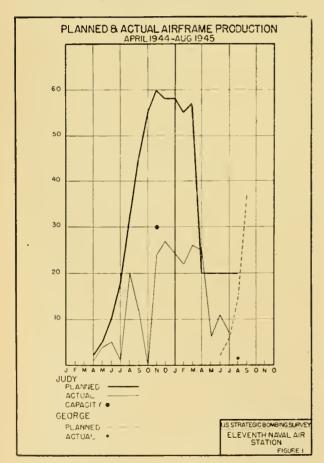
The productive capacity in November 1944 was only 30 aircraft per month while the planned was 60 and actual 24. Hence, the ordered production was out of line with the capacity and there is reason to believe that the orders were "hoped for" figures and not the planned figures made by the depot.

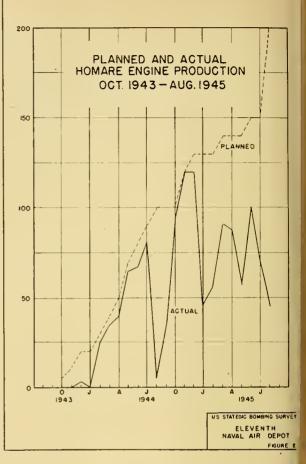
Beginning with the fiscal year April 1945, there was a change in type to the modified George. In order to expedite this change it was planned to reduce Judy production to 20 a month. Despite this, at the end of the war the change to the fighter George had been just completed and production had not started. The production of the fighter George was delayed by a lack of jig equipment.

Production in 1945 was directly affected only by the air attack of 5 May when Judy production declined from 25 in April to 6 in May.

Considering the actual and planned engine production figures, the 2 approximate each other up to December 1944 except for August and September. An increasing divergence occurs after this period in which the actual figures take a downward trend while the planned continues to rise (Figure 2). The planned curve or production figure was to be raised as a matter of policy to 400 by December.

There is sudden decline in production in August 1944, January and May 1945. The severe drop in January and August was due to technical causes—flaws in the engine which required correction. January 1945 also was the beginning of the dispersal program and contributed to the decline. The dip in production in May and again after June was due to B-29 bombing attacks. Production in May, as a result of the air attack of





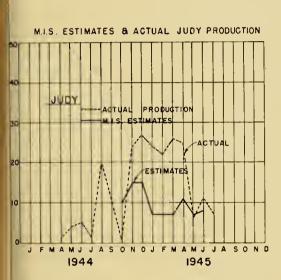
5 May, declined to 58 engines as against 89 for the previous month. Production recovered in Junto 101, but in July it again fell to 72 engines.

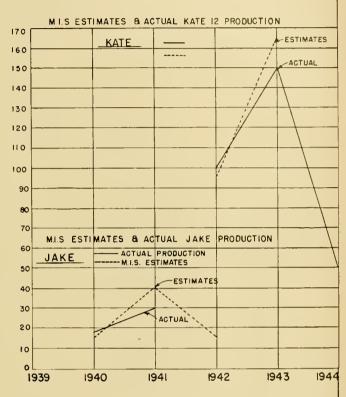
### EVALUATION OF PRE-ATTACK INTELLIGENCE

The War Department Military Intelligent Service (G-2) estimate on July production we approximately 56 percent of the actual figur For example, in November, December, and Jamary of 1944-45 estimates were 15, 15, and 7 whi actual production was 24, 27, and 24. The tot production estimates for July 1944 to June 194 were 112 while the actual for the same period was 198.

The intelligence estimates on the aircraft Jal and Kate = 12 were given by years and were reasonably close to the actual figures (Figure 3).

## COMPARISON OF M.I.S. ESTIMATES AND ACTUAL PRODUCTION





U.S STRATEGIC BOMB SURVEY

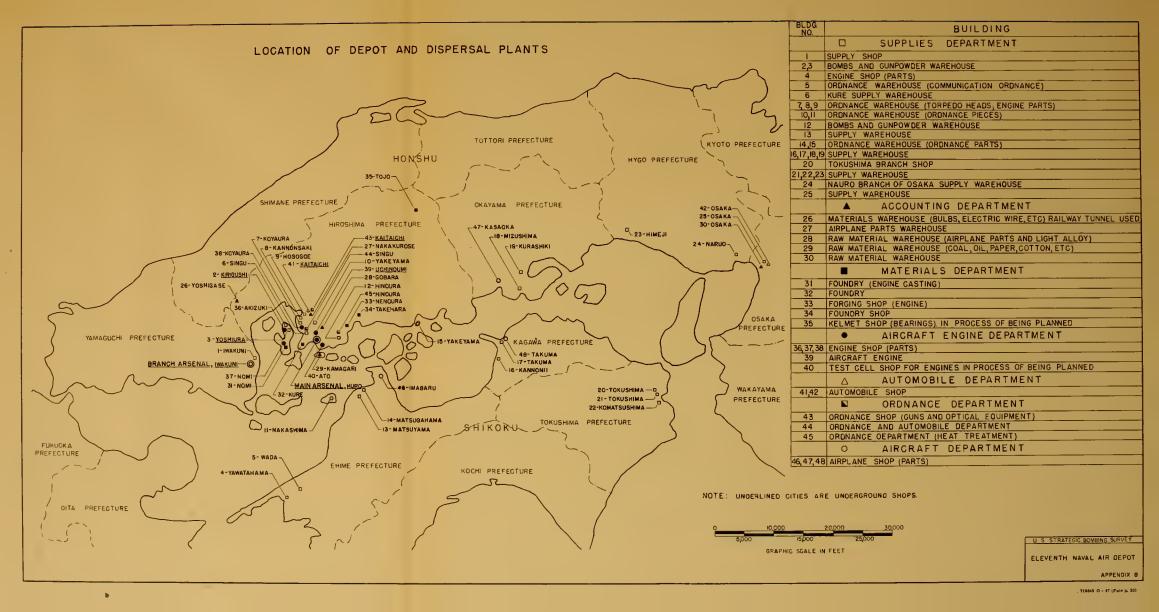
ELEVENTH NAVAL AIR DEPOT

FIGURE 3

### APPENDIX A

Plant expansion Eleventh Naval Air Depot, January 1942– February 1945

Name	Completed	Area iu square feet
Engine warehouse for supplies depart-	Jan. 1942	53, 798
Steam boiler plant No. 3	16 Mar. 1942	4, 198
Warehouse for accounting department	20 Mar. 1942	3, 122
Kithatayama oil and grease warehouse	20 Mar. 1942	4, 865
Kithatayama explosives warehouse	20 Mar. 1942	4, 865
Dispensary for hospital department	31 Mar. 1942	10, 742
Engine analysis shop	3 Mar. 1942	3, 197
Airframe and engine shop	2 Apr. 1942	41,840
Landing gear assembly shop	3 Apr. 1942	20, 312
Oxygen producing shop	23 Sept. 1942	527
General affairs building	Oct. 1942	
Returned goods and materials warehouse	31 July 1943	34, 822
Supply shop at Akimura	Aug. 1943	7, 416
Purchasing section warehouse	3 Aug. 1943	5, 479
General office for engines	3 Sept. 1943	44, 229
Machine and finishing shop No. 2	3 Sept. 1943	164, 743
Botter Shop No. 20	3 Sept. 1943	4, 198
Supply Shop at Takuma	Mar. 1944	75, 703
Wood material shop	3 June 1944	10, 635
Exhaust pipe molding shop	18 June 1944	23, 552
Airplane shop Airplane assembly shop No. 30	18 June 1944	89, 309
Airplane assembly snop No. 30	July 1944	64, 584
Supply shop at Kure	31 July 1944	99, 653 47, 609
Supply shop at Iwakuni		21, 991
Supply shop at Kirigushi	Aug. 1944	21, 901
Total		841, 389
Planned Expansion Used for Dispersal:		
Tokushina shop.	Sept. 1944.	74, 648
Kaitaichi shop	10 Nov. 1944	148, 952
Shingu shop	28 Feb. 1945	115, 455
lwakuni plant	1 Feb. 1945	140, 815
Total		479, 870
Grand total.		1, 321, 259
Grand (003)		1, 021, 200





### APPENDIX C

### Dispersed factories and warehouses

Place	Section	Function
Gobara	Accounting	Airplane parts and light alloys
NY - 3 - 1 - 1		stored.
Nakakurose	do	Do.
Yakeyama	Supply.	Ordnance parts stored.
Yoshiura	Engine.	Parts manufacture.
Koyanra.		Ordnance parts stored.
Kannonsaki		Torpedo head section stored.
Hosogoe	do	Engine parts stored.
Kaitaichi	Armament	Machine guns, bombs and optical
171-1-11	Constant	equipment manufacture.
Kirigushi	Supply	Bombs and explosives stored.
Akizuki	do	Do.
Nomi	Raw materials	Casting work (engine)
Tokushima		Repair of planes.
Takuma	Supply	Supply work and armament parts.
Do	Airplane	Repair of large planes.
Kanonji	Supply	Supply work and armament parts.
mabaru	Airplane	Airplane parts manufacture,
Mitsugahama	Supply	Armament parts storehouse.
Nakashima		Armament parts stored.
Wada	do	Communication equipment stored.
Matsuyama	do	Supply work and armament parts.
Yawatahama	Engine	Manufacture of engine parts.
[wakuni	Supply	Supply work and armament parts.
Do	- 55	Repair of planes.
Гојо	Raw materials	Kelmet bearings.
Ato	Engine	Running test of motors.
Hinoura	Supply	Bombs and explosives stored,
Nenoura	Raw materials .	Forging of raw materials.
Kamagari	Accounting	Coal, organic resin, paper.
Yosigase	Supply	Electric bulbs and line stored.
Kurashiki		Supply work, armament parts.
Limeji	do	Do.
Varuo	do	Do.
Osaka	do	Do.
Do	Auto plant	Repairing of autos.
Do	Accounting	Received and transferred various
		materials in Osaka area.
Komatsushima	Supply	Supply works and armament parts.
Tokushima	do	_ Do.
Uchinoumi		Parts manufacture.
Kure	Supply	Parts stored.
Hiro.	Main arsenal	
l'akchara	Raw materials	Foundry shop.
Kasaoka	Airplane	Airplane parts,
Mizushima	Supply	Parts stored.

### APPENDIX D

Bomb damage table, Eleventh Naval Air Depot

#### 19 MARCH 1945 ATTACK

Map loca- tion	Shops or build were dan		Near miss	Miss	Damage caused
×3 Near	Test foundry	shop	. 1		Partial damage.
70 71 72	Test call sho Lumber war Battery roon	chouse .   } .		1	No damage,
69	Boiler house				Partial damage of 20 per- cent.
56 17	No. 412 shop No. 3 machin		2	5	
52 53	No. 2 machia No. 4 assem	ably shop 👝 2		1	Severely damaged, 60 per- cent.
51	Boiler house				Severely damaged, 8 ma- chines: 4 repairable, 4 un- repairable.
50	Test running assembly s				Severely damaged, 40 percent. 18 machines: 12 repairable, 6 unrepairable.
39 37	No. 1 shop No. 11 shop			3	Partial damage.
26	No. 103 shop		. 1		Do.
24	No. 20 shop		2	5	Severely damaged.
21 17	No. 50 shop No. 42 shop		l 2	2	Partial damage. No damage.
	Total	2	3 8	20	

#### 5 MAY 1945 ATTACK

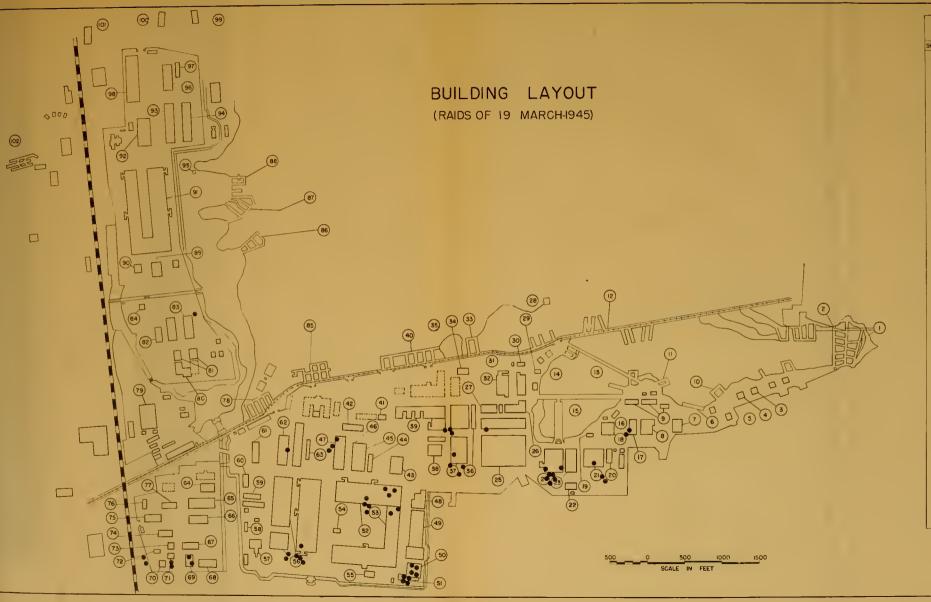
90 84 83 81 61	No. 3 repair shop Near transformer shop Nos. 1 and 2 test foundry shop. Testing shop Near No. 2 testing	1 2	2	6	<ul> <li>3 machines damaged, 1 irreparable.</li> <li>No. 1 shop was severely damaged. No. 2 shop was partially damaged.</li> <li>Building burned.</li> <li>2 buildings which are not</li> </ul>
67 66 68	shop.  Test foundry shop Testing shop. Testing shop for ma- rine engines.	- 2	1		labeled in the map were burned. Partially damaged. Do. Severely damaged, 40 per- cent. 26 machines dam- aged, 4 irreparable.
57 56	Power station No. 112 shop.		5		Partially damaged, 6 ma- chines damaged, 5 ir- reparable. Severely damaged, 113 machines damaged, 82 ir- reparable.

Bomb damoge table, Eleventh Naval Air Depot-Continued 5 MAY 1945 ATTACK-Continued

	5 MA 1 1945	A. I.	ACP	( 0)	Ituned
Map loca- tion	Shops or buildings that were damaged	Hits	Near miss	Miss	Damage caused
62	No. 116 shop ==	3			Partially damaged, 92 machines damaged, 40 ir-
52	Machine shops Nos. 1 and 2.	9	ì	2	reparable. Severely damaged (208 machines in the plant). 126 machines damaged, 55
53	No. 1 assembly shop for engines.	2			irreparable. Severely damaged, 90 percent (30 machines in the plant). 20 machines damaged, 15 irreparable.
49	No. 2 assembly shop	7	-		Severely damaged, 90 per- cent. 31 machines dam- aged, 27 irrepairable.
48	No. 1 tool shop		5		Severely damaged, 50 percent, 43 machines damaged, 10 irrepairable.
37	No. 11 shop	2	4		Severely damaged. 11 ma- chines damaged, 9 irre- pairable.
39	No. 1 shop	8 4	s		Severely damaged, 3 buildings which are not labeled on the map were burned.
35	No. 2 shop	2 2			Severely damaged.
36 25	No. 10 shop	9	8		Do. Severely damaged, 17 ma-
24 23	No. 20 shop No. 40 shop		8	3	chines, 13 irrepairable. Severely damaged. Severely damaged. 27 ma-
21	No. 50 shop	. 5		6	chines, 2 irrepairable. Severely damaged.
	Total 1	64	48	18	
	2 10	LY 1	945 A	TTA	CK <sup>2</sup>
84 89 61	Near transformer shop Boiler shop Receiving station for delivered goods.		1		No damage, Do. Severely damaged.
57 58 52 50 49	Power station and re- pair shop. No, 1 machine shop Testing shop No, 2 assembly shop	1			No damage.
1.	70, 2 45501161, 1101	-	-		

Approximately 400 bombs are said to have been dropped on this raid but only 180 are accounted for.
 This attack was directed principally against Kare.

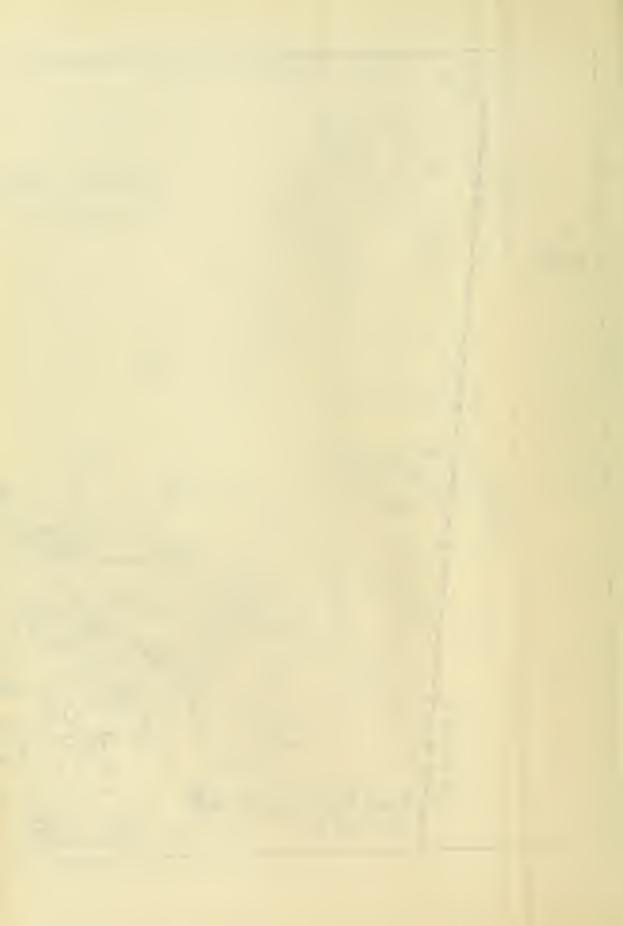
Total .....

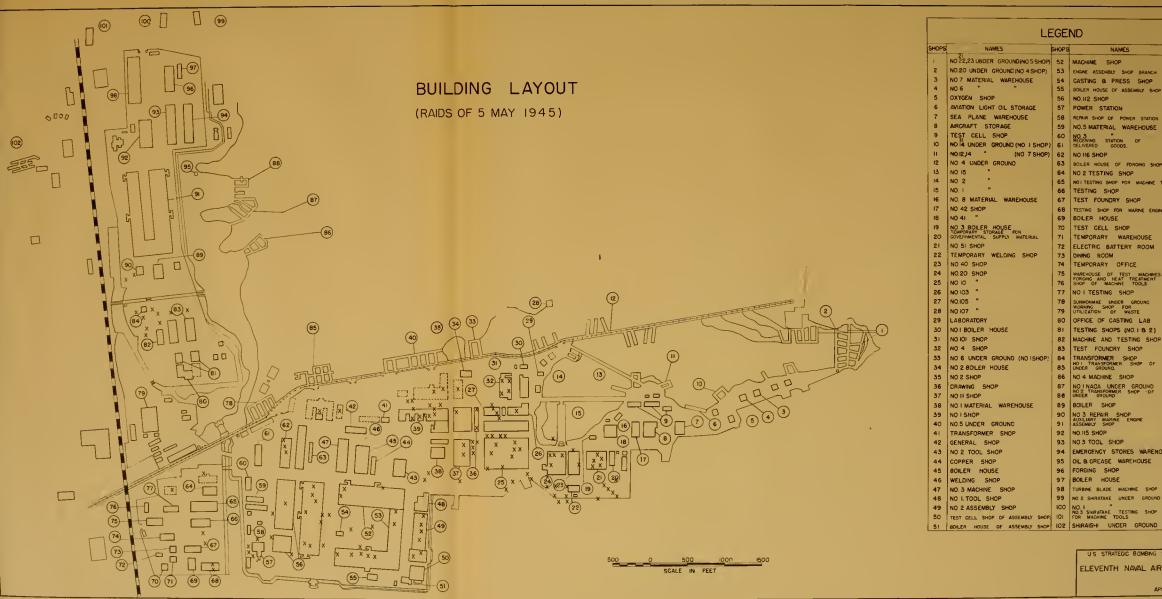


	LE	EGE	ND
SHOPS	NAMES	SHOPS	NAMES
	NO.22,23 UNDER GROUND(NO S SHOP)	52	MACHINE SHOP
2	NO 20 UNDER GROUND (NO 4 SHOP)	53	ENGINE ASSEMBLY SHOP BRANCH
3	NO 7 MATERIAL WAREHOUSE	54	CASTING 8 PRESS SHOP
4	NO 6 * "	55	BOILER HOUSE OF ASSEMBLY SHOP
5	OXYGEN SHOP	56	NO. II2 SHOP
6	AVIATION LIGHT OIL STORAGE	57	POWER STATION
7	SEA PLANE WAREHOUSE	58	REPAIR SHOP OF POWER STATION
8	AIRCRAFT STORAGE	59	NO. 5 MATERIAL WAREHOUSE
9	TEST CELL SHOP	60	NO 5 "
Ю	NO 14 UNDER GROUND (NO 1 SHOP)	61	RECEIVING STATION OF DELIVERED GOODS
li .	NO 12,14 " (NO 7 SHOP)	62	NO II6 SHOP
12	NO 4 UNCER GROUND	63	BOILER HOUSE OF FORGING SHOP
13	NO 15	64	NO 2 TESTING SHOP
14	NO 2 "	65	NOTTESTING SHOP FOR MACHINE TOOLS
15	NO 1 "	66	TESTING SHOP
16	NO 8 MATERIAL WAREHOUSE	67	TEST FOUNDRY SHOP
17	NO 42 SHOP	68	TESTING SHOP FOR MARINE ENGINES
18	NO 41 "	69	BOILER HOUSE
19	NO 3 BOILER HOUSE	70	TEST CELL SHOP
20	NO 3 BOILER HOUSE TEMPORARY STORAGE FOR GOVERNMENTAL SUPPLY MATERIAL	71	TEMPORARY WAREHOUSE
21	NO SI SHOP	72	ELECTRIC BATTERY ROOM
22	TEMPORARY WELDING SHOP	73	DINING ROOM
23	NO 40 SHOP	74	TEMPORARY OFFICE
24	NO.20 SHOP	75	WAREHOUSE OF TEST MACHINES
25	NO 10 "	76	WAREHOUSE OF TEST MACHINES FORGING AND HEAT TREATMENT SHOP OF MACHINE TOOLS
26	NO.103 "	77	NO I TESTING SHOP
27	NO 105 "	78	SUNMONMAE UNDER GROUND
28	NO 107 "	79	WORNING SHOP FOR UTILIZATION OF WASTE
29	LABORATORY	80	OFFICE OF CASTING LAB
30	NO I BOILER HOUSE	81	TESTING SHOPS (NO I & 2)
31	NO.IOI SHOP	82	MACHINE AND TESTING SHOP
32	NO 4 SHOP	83	TEST FOUNDRY SHOP
33	NO 6 UNCER GROUND (NO ISHOP!	84	TRANSFORMER SHOP
34	NO 2 BOILER HOUSE	85	NO! TRANSFORMER SHOP OF UNDER GROUND,
35	NO 2 SHOP	86	NO 4 MACHINE SHOP
36	DRAWING SHOP	87	NO I NADA UNCER GROUND
37	NO II SHOP	88	NO 2 TRANSFORMER SHOP OF UNGER GROUND
38	NO I MATERIAL WAREHOUSE	89	BOILER SHOP
39	NO I SHOP	90	NO 3 REPAIR SHOP
40	NO 5 UNDER GROUND	91	NO 3 REPAIR SHOP AUXILIARY MARINE ENGINE ASSEMBLY SHOP
41	TRANSFORMER SHOP	92	NO IIS SHOP
42	GENERAL SHOP	93	NO 3 TOOL SHOP
43	NO 2 TOOL SHOP	94	EMERGENCY STORES WAREHOUSE
44	COPPER SHOP	95	OIL & GREASE WAREHOUSE
45	BOILER HOUSE	96	FORGING SHOP
46	WELDING SHOP	97	BOILER HOUSE
47	NO. 3 MACHINE SHOP	98	TURBINE BLADE MACHINE SHOP
48	NO L TOOL SHOP	99	NO 2 SHIRATAKE UNDER GROUND.
49	NO 2 ASSEMBLY SHOP	100	
50	TEST CELL SHOP OF ASSEMBLY SNOP.	101	NO I " NO 3 SHIRATARE TESTING SHOP FOR MACHINE TOOLS
51	BOILER HOUSE OF ASSEMBLY SHOP	102	SHIRAISHI UNDER GROUND
	J. Hadding and		

U.S. STRATEGIC BOMBING SURVEY ELEVENTH NAVAL AIR DEPOT

APPENDIX E-1





HOPS	NAMES	SHOPS	NAMES
	21		
1	NO 22,23 UNDER GROUND (NO 5 SHOP)	52	MACHINE SHOP
2	NO 20 UNDER GROUND (NO 4 SHOP)	53	ENGINE ASSEMBLY SHOP BRANCH
3	NO 7 MATERIAL WAREHOUSE	54	CASTING & PRESS SHOP
4	NO 6 *	55	BOILER HOUSE OF ASSEMBLY SHOP
5	OXYGEN SHOP	56	NO.112 SHOP
6	AVIATION LIGHT OIL STORAGE	57	POWER STATION
7	SEA PLANE WAREHOUSE	58	REPAIR SHOP OF POWER STATION
8	AJRCRAFT STORAGE	59	NO.5 MATERIAL WAREHOUSE
9	TEST CELL SHOP	60	NO.3 " RECEIVING STATION OF
Ю	NO 14 UNDER GROUND (NO 1 SHOP)	61	DELIVERED GOODS.
11	NO 12,14 * (NO 7 SHOP)	62	NO II6 SHOP
12	NO 4 UNDER GROUNO	63	BOILER HOUSE OF FORGING SHOP
13	NO 15 *	64	NO 2 TESTING SMOP
14	NO 2	65	NOT TESTING SHOP FOR MACHINE TOOLS
15	NO. I	66	TESTING SHOP
16	NO. 8 MATERIAL WAREHOUSE	67	TEST FOUNDRY SHOP
17	NO 42 SHOP	68	TESTING SHOP FOR MARINE ENGINES
18	I NO 41	69	BOILER HOUSE
19	NO 3 BOILER HOUSE TEMPORARY STORAGE FOR	70	TEST CELL SHOP
20	GOVERNMENTAL SUPPLY MATERIAL	71	TEMPORARY WAREHOUSE
21	NO 51 SHOP	72	ELECTRIC BATTERY ROOM
22	TEMPORARY WELDING SHOP	73	DINING ROOM
23	NO 40 SHOP	74	TEMPORARY OFFICE
24	NO.20 SHOP	75	WAREHOUSE OF TEST MACHINES. FORGING AND HEAT TREATMENT SHOP OF MACHINE TOOLS
25	NO IO	76	SHOP OF MACHINE TOOLS
26	NO 103	77	NO I TESTING SHOP
27	NO.105 "	78	SUNMONMAE UNDER GROUNG WORKING SHOP FOR
28	NO IO7	79	UTILIZATION OF WASTE
29	LABORATORY	80	OFFICE OF CASTING LAB
30	NO I BOILER HOUSE	81	TESTING SHOPS (NO.1 8, 2)
31	NO IOI SHOP	82	MACHINE AND TESTING SHOP
32	NO 4 SHOP	83	TEST FOUNDRY SHOP
33	NO 6 UNDER GROUND (NO ISHOP)	84	TRANSFORMER SHOP OF
34	NO 2 801LER HOUSE	85	UNDER GROUND,
35	NO 2 SHOP	86	NO 4 MACHINE SHOP
36	DRAWING SHOP	87	NO I NACA UNDER GROUND NO 2 TRANSFORMER SHOP OF
37	NO II SHOP	86	NO 2 TRANSFORMER SHOP OF UNDER GROUND
38	NO I MATERIAL WAREHOUSE	89	BOILER SHOP
39	NO I SHOP	90	NO 3 REPAIR SHOP AUXILIARY MARINE ENGINE
40	NO.5 UNDER GROUND	91	ASSEMBLY SHOP
41	TRANSFORMER SHOP	92	NO.115 SHOP
42	GENERAL SHOP	93	NO 3 TOOL SHOP
43	NO 2 TOOL SHOP	94	EMERGENCY STORES WAREHOUSE
44	COPPER SHOP	95	OIL & GREASE WAREHOUSE
45	BOILER HOUSE	96	FORGING SHOP
46	WELDING SHOP	97	BOILER HOUSE

LEGEND

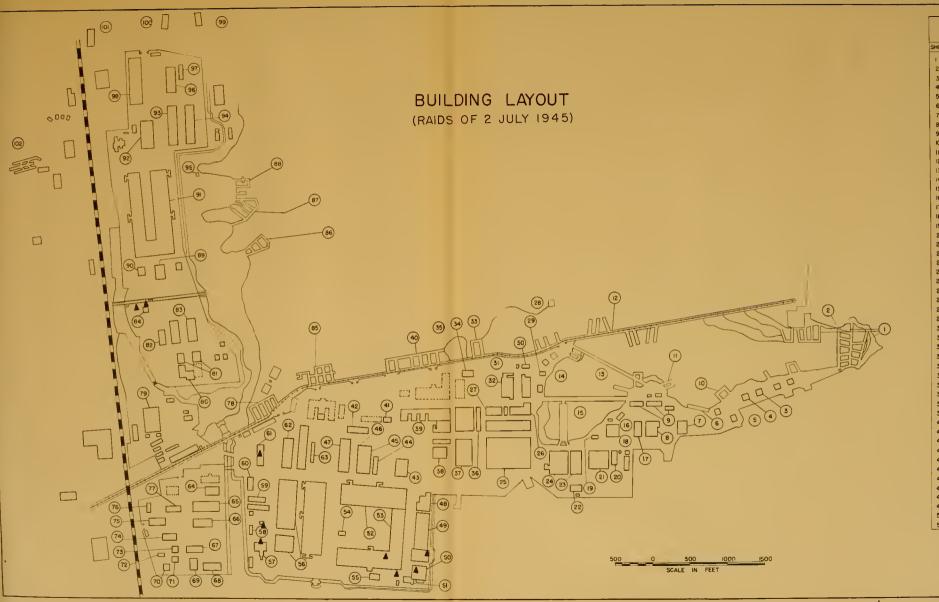
US STRATEGIC BOMBING SURVEY ELEVENTH NAVAL AIR DEPOT

98 TURBINE BLADE MACHINE SHOP

99 NO 2 SHIRATAXE UNCER GROUND

APPENDIX E-2





SHOPS	NAMES	SHOPS	NAMES
1	NO 22,23 UNDER GROUND(NO 5 SHOP)		
2		52 53	MACHINE SHOP
3	NO 20 UNDER GROUND (NO 4 SHOP)	النفا	ENGINE ASSEMBLY SHOP BRANCH
4	NO 7 MATERIAL WAREHOUSE	54	CASTING & PRESS SHOP
		النتا	BOILER HOUSE OF ASSEMBLY SHOP
5	OXYGEN SHOP	56	NO.112 SHOP
6	AVIATION LIGHT OIL STORAGE	57	POWER STATION
7	SEA PLANE WAREHOUSE	58	REPAIR SHOP OF POWER STATION
8	AIRCRAFT STORAGE	59	NO.5 MATERIAL WAREHOUSE
9	TEST CELL SHOP	60	NO 3 RECEIVING STATION OF
10	NO 14 UNDER GROUND (NO 1 SHOP)	61	DELIVERED GOODS.
Ш	NO 12,14 * (NO 7 5HOP)	62	NO.116 SHOP
15	NO. 4 UNDER GROUND	63	BOILER HOUSE OF FORGING SHOP
13	NO 15 "	64	NO.2 TESTING SHOP
14	NO 2 "	65	NOTTESTING SHOP FOR MACHINE TOO
15	NO. I "	66	TESTING SHOP
16	NO B MATERIAL WAREHOUSE	67	TEST FOUNDRY SHOP
17	NO. 42 SHOP	68	TESTING SHOP FOR MARINE ENGINES
18	NO 41 "	69	BOILER HOUSE
19	NO 3 BOILER HOUSE	70	TEST CELL SHOP
20	NO 3 BOILER HOUSE TEMPORARY STORAGE FOR GOVERNMENTAL SUPPLY MATERIAL	71	TEMPORARY WAREHOUSE
21	NO SI SHOP	72	ELECTRIC SATTERY ROOM
22	TEMPORARY WELDING SHOP	73	DINING ROOM
23	NO 40 SHOP	74	TEMPORARY OFFICE
24	NO.20 SHOP	75	WAREHOUSE OF TEST MACHINES
25	NO.10 "	76	WAREHOUSE OF TEST MACHINES FORGING AND HEAT TREATMENT SHOP OF MACHINE TOOLS.
26	NO 103 "	77	NO I TESTING SHOP
27	NO.IOS "	78	SUNMONMAE LINGER GROUNG
28	NO.107 "	79	WORKING SHOP FOR UTILIZATION OF WASTE
29	LABORATORY	80	OFFICE OF CASTING LAB
30	NO I BOILER HOUSE	AL	TESTING SHOPS (NO 1 & 2)
31	NO.IOI SHOP	82	MACHINE AND TESTING SHOP
32	NO 4 SHOP	83	TEST FOUNDRY SHOP
33	NO. 6 UNDER GROUND (NO ISHOP)	84	TRANSFORMER SHOP OF UNDER GROUND,
34	NO 2 BOILER HOUSE	85	
35	NO 2 SHOP	86	NO 4 MACHINE SHOP
36	DRAWING SHOP	87	NO I NADA UNDER GROUND NO.2 TRANSFORMER SHOP OF UNDER GROUND
37	NO.11 SHOP	68	UNDER GROUND
38	NO.1 MATERIAL WAREHOUSE	89	BOILER SHOP
39	NO.1 SHOP	90	BOILER SHOP  NO 3 REPAIR SHOP  AUXILIARY MARINE ENGINE  ASSEMBLY SHOP
40	NO.5 UNDER GROUND	91	ASSEMBLY SHOP
41	TRANSFORMER SHOP	92	110.110 01101
42	GENERAL SHOP	93	NO 3 TOOL SHOP
43	NO.2 TOOL SHOP	94	EMERGENCY STORES WAREHOU
44	COPPER SHOP	95	OIL B GREASE WAREHOUSE
45	BOILER HOUSE	96	FORGING SHOP
46	WELDING SHOP	97	BOILER HOUSE
47	NO. 3 MACHINE SHOP	98	TURBNE BLADE MACHINE SHOP
48	NO LTOOL SHOP	99	NO 2 SHIRATAKE UNDER GROUND
49	NO 2 ASSEMBLY SHOP	100	
50	TEST CELL SHOP OF ASSEMBLY SHOP.	101	NO I MACHINE TESTING SHOP FOR MACHINE TOOLS
51	BOILER HOUSE OF ASSEMBLY SHOP	102	SHIRAISHI UNDER GROUND

US STRATEGIC BOMBING SURVEY

ELEVENTH NAVAL AIR DEPOT

APPENDIX E-3



#### APPENDIX F

Planned and actual airframe and engine production, Eleventh Naval Air Depot, 1930-45

#### AIR FRAMES

													1000	1040					19	14									1945					Grand	l total
	1930	1931	1932	1933	1934	1935	1936	1937	1938	1939	1940	1941	1942	1943	Apr.	May	June	July	Aug.	Sept.	Oct.	Nov.	Dec.	Total	Jan.	Feb.	Mar.	Apr.	May	Juna	July	Aug,	Total	Planne	Actu
vy attack plane, type 1	80																																		
vy plane, type 89	12																																		
vy attack plane, type 2									1	1																									
vy plane, type 90		3	3	******																															-
vy attack plane, type 13			35																																
vy plane, type 91					38	30	40	40	40																										
plane, type 14								*****																											-
id attack plane, type 94																																			
y attack plane, type 95			1				8	8	8																										
ry attack plane, type 96									28																										-
vy plane, type 99										10																									-
Cultural		_		_	_																					_									
Subtotal																																			1
pe 97, model 2) P 1										50									1					J		l							l	50	l
avy attack plane) A 1										50																									- 1
isui, Recc. plane) P 1											48																							48	
ke 11) A 2											18	30		-1111																					-
pe 97, model 3) P 1														150																				250	
avy attack plane, Kate 12) A 3														190	30	***		10		4.5		60		1000			67			00		200	020	555	
nsei, Navy attack)															î	ı i	5	10	20	12	00	24	58 27	94	24	22	26	20 25	6	11	20	20	121		
iden, fighter)				1											1		v													12	6	15	23	23	1
orge 11) A 2	1									1.1.																				ō	ŏ	ĩ	1		
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Total																																111			. 1,
Grand total $\left\{ \begin{array}{ll} P & 1 \\ A & 2 \end{array} \right\}$										50	48		100	150	2	5	10	18	32	45	55	60	58 27	285 124	58 24	55 22	57 26	20 25	20	22	26	35	293	926	·
(A 2	92	33	38	72	68	70	80	78	76	60	18	30	100	150	31	4	5	1 1	20	12	U	24	27	124	24	22	26	25	6	- 11	7	1	122		- 1

#### ENGINES

	1020	1021	1072	1022	1024	1025	1026	1937	1028	1020	1040	1041	1012	1012						19	44										19	45					Grand
	1000	1801	1005	1000	1004	1833	1000	1501	1800	1958	1010	1041	1542			Feb.	Mar.	Apr.	May	June	July	Aug.	Sept.	Oct.	Nov.	Dec.	Total	Jan.	Feb.	Mar.	Apr.	May	June	July	Aug.	Total	actual
Hikari, model 1 (type Ko) Kotobuki Kinsei (Model unknown) Kasei 15	50							70			115	256	240	519																							271
Total																																					1,890
Homare 21 ${P \atop A} \stackrel{1}{=} \dots$															20 0	30 25	40 35	50 42	70 65	80 67	90 80	100	100 35	100 95	120 120	130 120	930 689	130 46	130 56	140 92	140 89	140 58	150 101	150 72	200 45	1, 180 559	2, 145 1, 251
Grand total $\left\{ \begin{smallmatrix} P & t \\ A & s \end{smallmatrix} \right\}$	50	55	59	57	60	55	60	70	100	130	115	320	240	35 522	20 0	30 25	40 35	50 42	70 65	80 67	90 80	100 5	100 35	100 95	120 120	130 120	930 689	130 46	130 56	140 92	140 89	140 58	150 101	150 72	200 45	1, 180 559	3, 141

Planned,
Actual,



# TWENTY-FIRST NAVAL AIR DEPOT, OMURA

(Depot Report No. XIX-3)

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#### THE DEPOT AND ITS IMPORTANCE IN THE AIRCRAFT INDUSTRY

#### INTRODUCTION

The Twenty-first Naval Air Depot, located about 10 miles northeast of Nagasaki in the town of Omura, Kyushu Island, produced both air-frames and airplane engines. The plant had approximately 45 principal buildings and a similar number of smaller shops, offices, storehouses, and engine test cells. In addition, there were about 25 hangars of various sizes in the area (Appendix A). A branch of the depot was at Hiu at the mouth of the Omura Bay near Sasebo in north-western Kyushu. Forging and casting was done at Hiu.

The order establishing the depot was issued in March 1939. Construction began in May 1939. Prior to completion of the original plan, an expansion was ordered in July 1941 and construction in line with the expansion plan was begun immediately. The depot officially was opened 1 October 1941, although operations had been commenced some months earlier. Construction was completed in April 1942.

The principal aircraft type produced was the Type O observation seaplane, Model 11, Pete. The depot also produced two types of training fighters, Zeke and Claude, Type O and Type 96 advanced trainers. During the later stages of the war, the depot abandoned production of its older types in favor of small-scale production of the Aichidesigned torpedo and dive bomber, Ryusei, Model 11, Grace, and the Kawanishi fighter, Shiden, Model 21, George (Photo 1). Peak production of 73 airplanes per month at the depot was reached in December 1943, representing about 3 percent of the total production of the industry for that month.

From 1941 to 1944, the depot produced the Amakaze 11 (Tempu 11), 9-cylinder, 360-horse-power radial air-cooled engine. Peak production of 170 of these engines in April 1944 constituted 4 percent of the production of the entire engine industry for the month. Production of this engine type was abandoned in late 1944, but planned production of the 18-cylinder Homare

(Ha 45), 1,795-horsepower engine never materialized.

Apart from its production functions, the depot was extensively engaged in repair of all Navy types of aircraft and engines.

#### **EMPLOYMENT**

Employment at the depot rose more or less gradually throughout the war and reached a total of 23,878 employees in September 1944 prior to the first air attack. Student labor was used after June 1944. Fluctuations in the numbers of employees beginning in October 1944 were due to the varying numbers of students used. Increased employment to 26,391 in October and 28,772 in November 1944 was due to the use of large numbers of students in cleaning up after the heavy October air attack and in assisting in the consequent dispersal operations (Figure 1 and Table 1).

Table 1.—Total employment January 1941-August 1945

Date _	Student	Direct	Total
1941			
January		2, 544	4, 750
February		3,056	5, 100
March		3, 173	5, 300
April		3, 210	5, 360
May.		3, 245	5, 420
June		3, 273	5, 470
July		3, 300	5, 510
August		3, 360	5, 610
		3,472	5, 800
October		3, 658	6, 100
November		3,825	6, 400
December		4, 140	6, 900
			_
1942			
January		4, 375	7, 300
February		4, 640	7, 750
March		4,970	8, 300
April		6, 300	10, 500
May		6, 410	10, 700
June		6, 540	10, 900
July_		6, 810	11, 350
August		7, 200	12,000
September		7, 500	12, 500
October		7, 620	12, 700
November.		7, 790	12, 980
December		8, 160	13, 600
******			
1943		0 100	11 000
January		8, 400	14, 000
February		8, 700	14, 500
		8, 990	15, 000
April		9,900	16, 500
		10, 010	16, 700
		10, 220	17, 050 17, 400
		10, 430	17, 400
		10, 610	18, 100
		10,860 11,070	18, 450
			18, 800
November		11, 290 11, 500	19, 150
December.		11, 500	19, 100

Table I.—Total employment January 1941 August 1945 — Continued

Date	Student	Direct	Total
1944			
January		-11,620	19, 100
February		11, 830	19, 760
March		12,080	20, 120
April		12, 300	20, 500
May.		12, 490	20, 810
June		13, 342	21, 872
July		14, 009	22, 755
August		14, 330	23, 164
September		14, 895	23, 878
October		17, 000	26, 391
November		19, 070	28, 772
December	3, 390	15, 580	24, 290
1945			
January	3, 315	15, 632	24, 415
February		16, 510	25, 232
March	4	16, 800	26, 378
April		16, 195	25, 704
May.		16, 286	26, 222
June.	4 457	16, 019	25, 558
July		13, 322	25, 597
August 1			

<sup>1</sup> Data unavailable for August

Navy officials estimated indirect labor accounted for approximately 40 percent of the total labor supply. Two shifts were used in the ma-

chine shops of the air frame section from September 1943 through October 1944. Approximately 57 percent of the employees of the machine shops worked in the day shift from 0700 to 1900 and 43 percent worked the night shift.

After the October 1944 air attack, the use of multiple shifts was abandoned until May 1945, when the employees of the airframe machine shops went on a three-shift system. About 40 percent of these employees worked from 0700 to 1600, 30 percent from 1600 to 2400, and a like percentage from midnight to 0700.

#### THE DISPERSAL PROGRAM

First damaged by air attack on 25 October 1944, the depot was dispersed starting in November of that year. Both the maintenance and repair and the aircraft production functions of the depot were dispersed from the original location and apart from each other, though still remaining in the

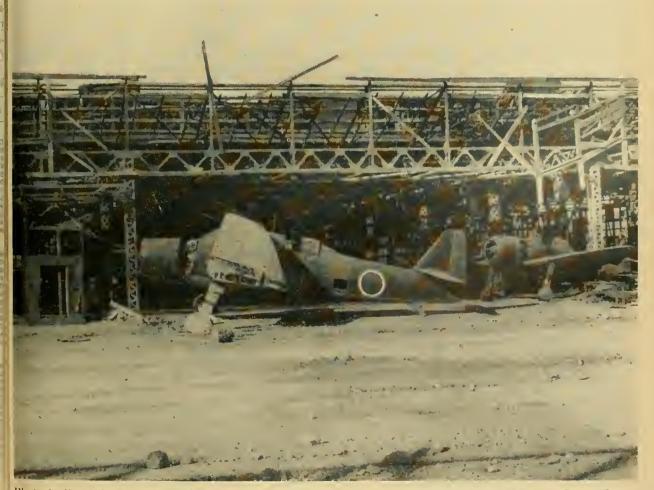
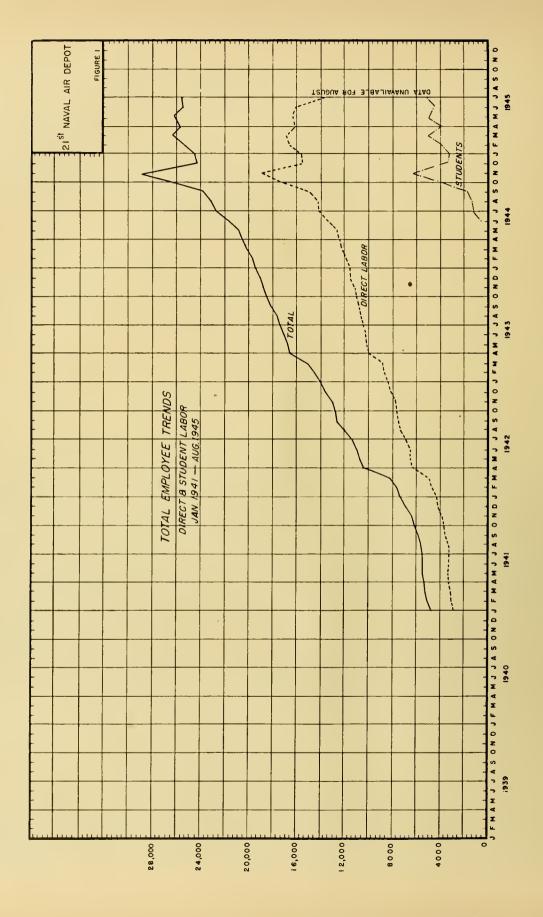


Photo 1: Grace, foreground, and George in front of damaged final aircraft assembly building, Naval Air Depot, Omura



same general Omura area. The air-frame assembly functions of the depot were scattered throughout the Omura area, primarily in the Korigawa and Mizubakari districts (Appendix C).

The managerial and design functions were dispersed in the Ikeda district in 28 buildings comprising a total area of 58,300 square feet. Sheet metal working was performed in seven small buildings in the Suzuta district, and 2 tunnels in the same area with a total space of 15,984 square feet were used as machine shops. Production at the dispersed locations began in January 1945.

Most of the airframe construction took place in the Korigawa district of the Omura area. Fortyone small buildings in upper Korigawa contained 90,720 square feet of floor space and were used in fuselage and wing assembly of Grace. A like number of buildings and floor area in middle Korigawa was used for metal working and machining. Final assembly of Grace was maintained at the original depot site in Omura, utilizing sheds constructed underneath the framework of bombed-out buildings (Photo 2).

In the Mizubakari district of the Omura area was a similar development of dispersed shops (Photo 3). This development contained 45 buildings with a total floor space of 107,500 square feet, devoted to fuselage (Photo 4), wing (Photo 5), and final assembly of George (Photo 6).

The center of engine construction was shifted from Omura to the Isahaya area (Appendix B). In the Oguri district of Isahaya a total of 67,500 square feet of small dispersed surface shops were devoted to engine construction, and 21,600 square feet of underground machine shops also were put into operation. In the Kaneyama district of the Hasami area north of Omura, 80 percent of a planned 66,400 square feet of underground machine shops had been completed by the end of the war.

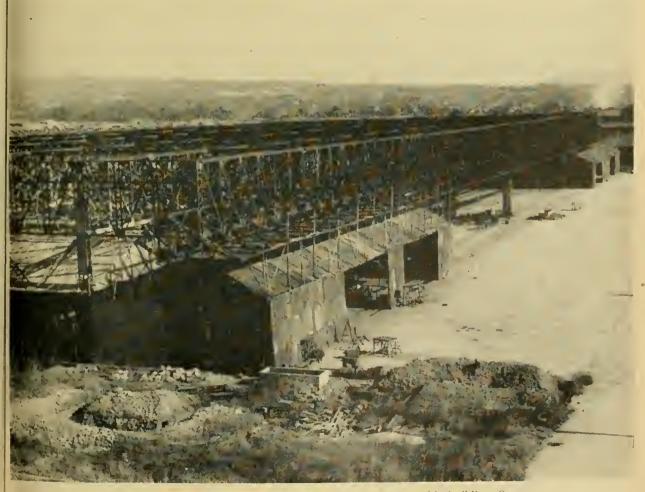


Photo 2: Assembly sheds under skeleton of No. 2 final assembly building, Omura



Photo 3: Three of 45 dispersed shops at Mizubakari

There was no airplane production during November and December 1944 while the dispersal was being accomplished. Limited production in the dispersed locations began in January 1945, but was insignificant thereafter, due as much to the difficulty of operation in the dispersed sites as to the change-over to production of the newer combat types, George and Grace.

Production of Homare engines was planned for the dispersed engine plants but, due to the difficulties of obtaining parts and of operating in the dispersed locations, all production of new engines ceased after the dispersal and the entire capacity of the engine works was devoted to repair.

The predominant feature of the dispersal program of this depot was the geographical proximity of the new dispersal areas to the old location. The dispersal was accomplished over a two-month period because of the short distances

the machine shops had to be moved, and becau the problem of transplanting the labor supply w avoided.

#### AIR ATTACKS

The first air attack on the Twenty-first Nav Air Depot came on 7 July 1944, during the secon B-29 attack on the Japanese homeland. The attack was of small scale compared to the size attacks that were to follow. Although 17 B-29 had the depot, the Sasebo dock area, and the Tabata Iron and Steel Works for targets, the were no hits in the depot area (Appendix D).

The next attack on the depot occurred on 1 October 1944. A total of 71 aircraft droppe 156 tons of bombs on the plant. Extensive damage to installations and production resulted

Both the final air frame assembly buildings an the large machine shop, several tool shops, rging shop, and storage buildings were deroyed (Photo 7). Many other buildings were amaged including the engine parts finishing shop, gine assembly shop and some of the engine test ells (Photos 8 and 9).

There were 253 employees killed and approximately 250 injured as a result of the attack, loduction of engines had ceased at the plant for to the attack, but conversion from the makaze 11 to production of the Homare engines halted. The depot produced no engines after attack and the subsequent dispersal.

Also, as a result of the dispersal activities uched off by this 25 October attack, there was airframe production by the depot for the 2 onths following. Production of aircraft at the persed locations commenced in January 1945, t never exceeded eight airplanes in any 1 month. Le extremely low production during 1945 was a partly to the effort to produce newer combat bes, but also resulted from difficulties of operat-

ing in the dispersed locations to which Navy officials felt forced to move as a result of the October attack.

The original Omura plant was a target on several occasions thereafter but without the signal success of the October attack. On 21 November the depot was the target for 94 aircraft carrying 202,5 tons of bombs. No bombs fell in the plant area and there was no damage to plant installations. Two employees were killed outside the plant.

On 19 December 1944, 32 aircraft carrying 51 tons of bombs, had the Omura depot as a target. A conference building and some dormitories outside of the immediate plant area were damaged and 2 employees were killed.

Forty-five B-29s dropped 89 tons of bombs on the depot on 6 January 1945, resulting in some hits among the engine test cells and on a seaplane maintenance shop. One death resulted from the attack.

Carrier planes of the Fifth Fleet attacked the



Photo 4: Interior of dispersed George fuselage assembly shop at Mizubakari

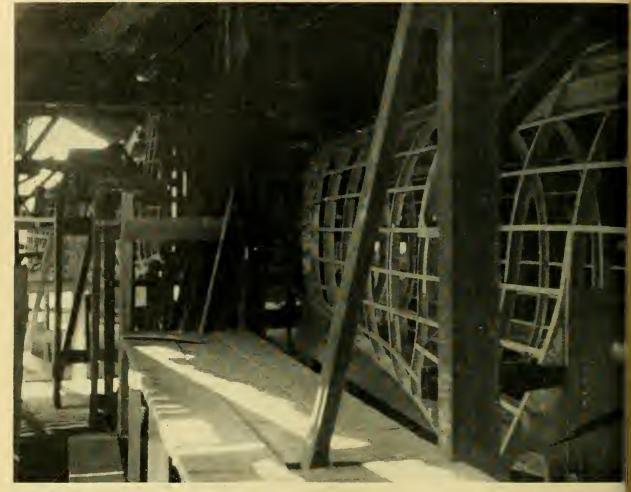


Photo 5: Interior of dispersed George wing assembly shop at Mizubakari

depot on 18 March 1945 with some damage resulting in the hangar area of the depot. There were no casualties.

Following the strike of 18 March there were eight more attacks on the depot in March, May, June, and July 1945. The aircraft plant was not the primary target in any of these attacks, but the attacks were against airfield installations or other targets and the depot was hit only incidentally. No additional damage to productive facilities was caused. Casualties from these later attacks totaled 18 killed and a similar number wounded.

The history of the bombing program on this particular target might well be limited to the attack of 25 October 1944. This attack came at a time when operations were being conducted in a normal fashion. Later attacks were directed against the physical skeleton of the plant after the bulk of its functions had been transferred elsewhere. The physical damage then caused was

enormously greater than that inflicted in a subsequent attack.

The dispersal instituted as a direct result was important factor in reducing the production this depot to insignificance when compared to earlier production.

#### PRODUCTION STATISTICS

From April 1941 through August 1945 the deproduced a total of 966 aircraft. It had a to capacity of 1,030 and government orders for 1, aircraft. Over the same period, its engine 1 duction totaled 2,132 compared with capacity 2,224 and orders for 2,615 engines.

During the early months of the operations of a depot, both capacity and actual production of a aircraft were small. Airframe production abandoned in October 1941 in favor of product of engines and extensive aircraft and engine repair.

Production of airframes was resumed in July 942, and both capacity and actual production spanded regularly reaching 73 airplanes per north in December 1943 (Figure 2). During the rst 6 months of 1944, production fell off, as did apacity, due to cut-backs in production of the bservation scaplane, Pete, and the conversion of ome facilities to the production of the new torpedond dive bomber, Grace.

During the last half of 1944, production declined reatly due first to abandonment of one trainer ype, the subsequent complete cessation of Pete roduction, the first heavy air attack in October nd the consequent dispersal.

As a result of the dispersal activities, there was o airframe production during the last 2 months of 944. Production at dispersed sites had compenced during 1945, but was still small—only ight airplanes in July and one in August at the nd of the war. The low production during

1945 was attributable not only to operations in dispersed locations but also to production of the newer types of planes, the bomber, Grace, and the fighter, George.

Government-planned production followed actual production fairly closely during the early years, but exceeded both capacity and actual production during most of 1944 and 1945. The plans called for a larger production of the newer type combat planes than could be realized.

Numerically, the most important type produced was the observation scaplane Pete, followed by the Zeke and Claude trainers (Figure 3). It was not until late in the war that the depot went into regular production of any of the newer combat type planes. During 1945, the depot concentrated only on the first-line types Grace and George.

The only engine produced was the Amakaze 11, 9-cylinder radial air-cooled 360-horsepower engine. Capacity and actual production increased in close



Photo 6: Typical shed used for final assembly of George at Mizubakari



Photo 7: Interior view of damage to No. 1 final assembly shop at Omura

correlation from the start of production in November 1941 to a peak of 170 engines per month in April 1944 (Figure 4). From mid-1944 production fell off in line with a decision on the part of the navy to abandon production of the Amakaze engine in favor of planned production of the 18-cylinder Homare engine. Engine production had ceased altogether by October when the lirst effective air attack on Omura resulted in the dispersal of activities.

After dispersal the planned Homare engine production failed to materialize, as preparations for production were halted by the 25 October attack and production in the dispersed locations was too difficult to maintain. Emphasis was placed on engine repair after dispersal.

# EVALUATION OF TARGET INTELLIGENCE

Estimates of production of the reconnaissance plane Pete were fairly sound from the angle of

total production; actual production totaled 51 as compared with an estimated 576. The higher estimated rate of 40 per month was actual exceeded during 4 months, and reached 50 per month during 3 of those months (Figure 5). Per actually went out of production 2 months befort was estimated to have ceased.

The production rate of the bomber Grace we greatly overestimated at 10 per month in 194 when the highest production actually achieved any month was 4 airplanes. Intelligence had 1 inkling as to planned fighter production at the depot.

Production of Zeke trainers was correctly a tributed to the depot, although actual productic of Claude trainers was missed.

Production of the Amakaze 11 engine was co rectly attributed to the Twenty-first Naval A Depot by intelligence, but the quantity of preduction never was estimated.

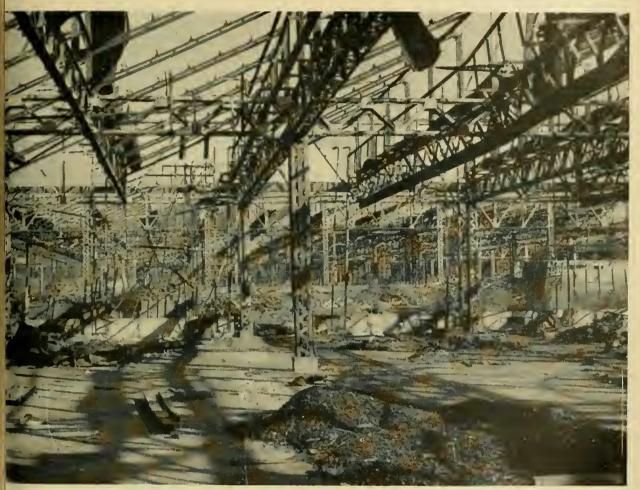


Photo 8: Interior view of engine adjusting shop; engine assembly building, in background

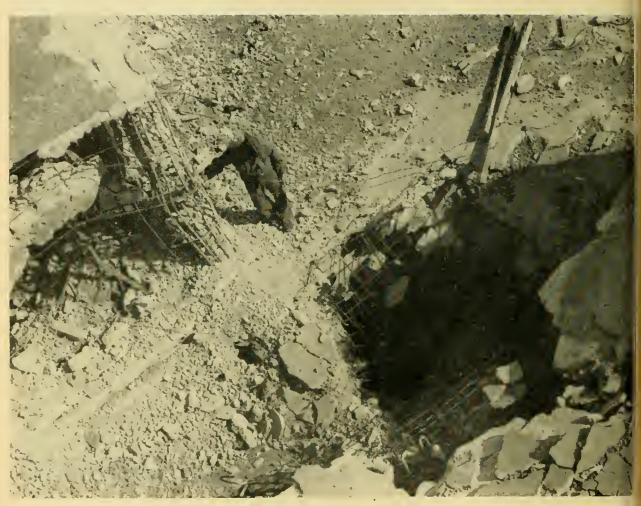
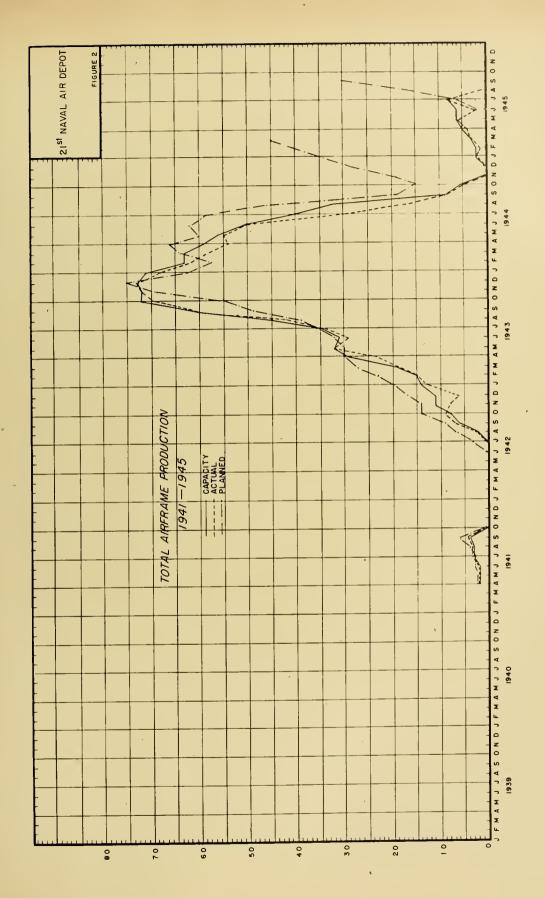
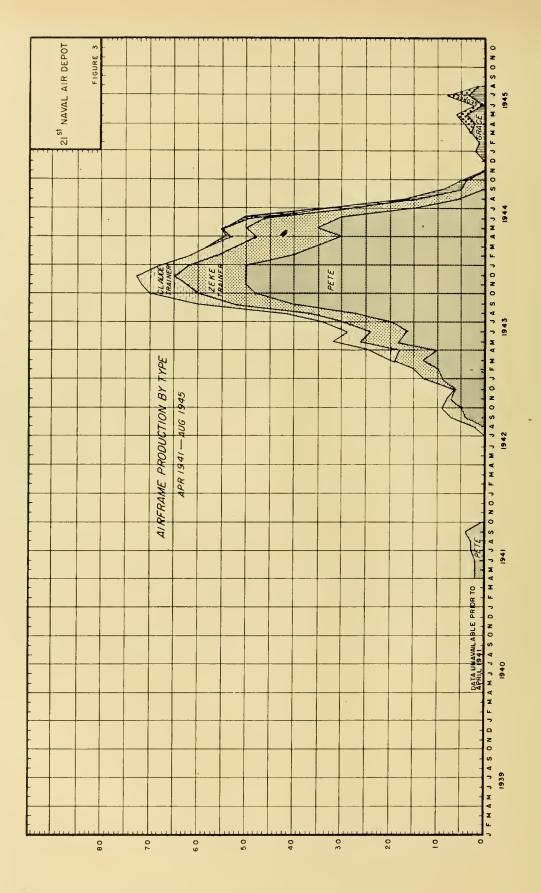
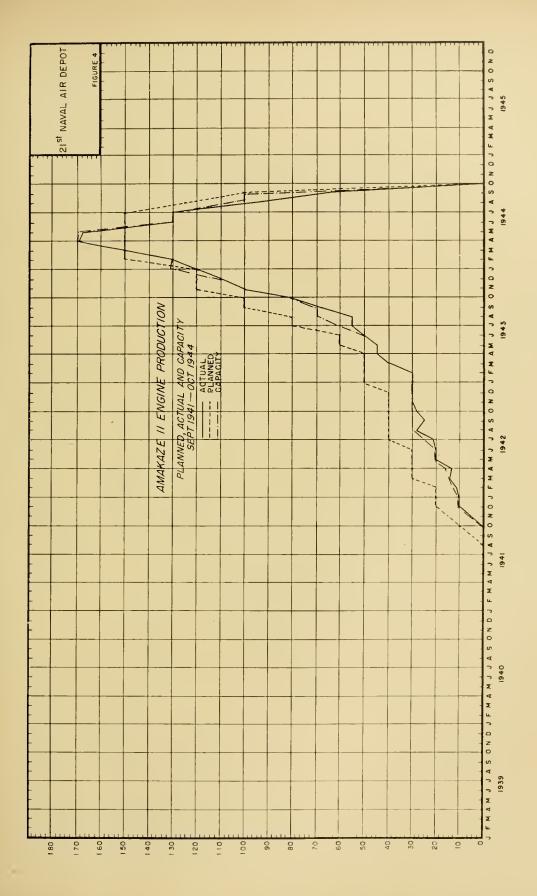
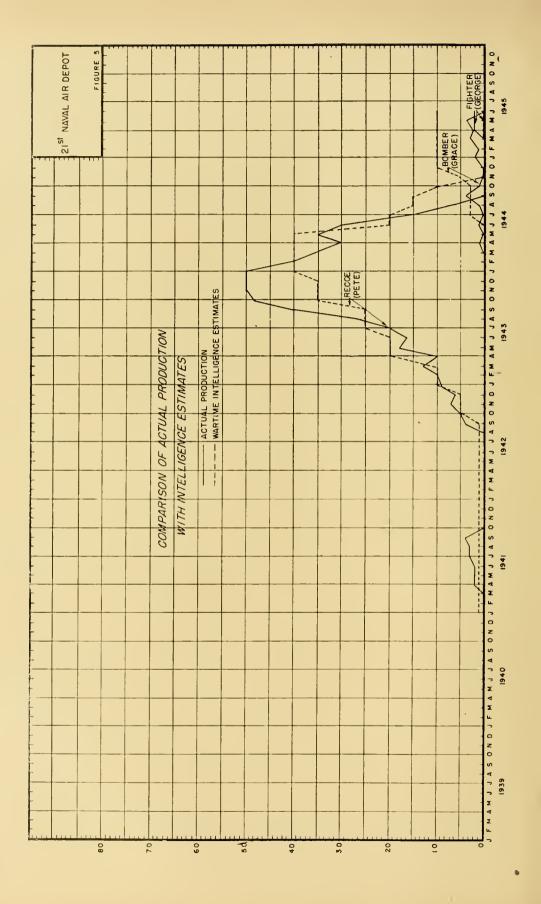


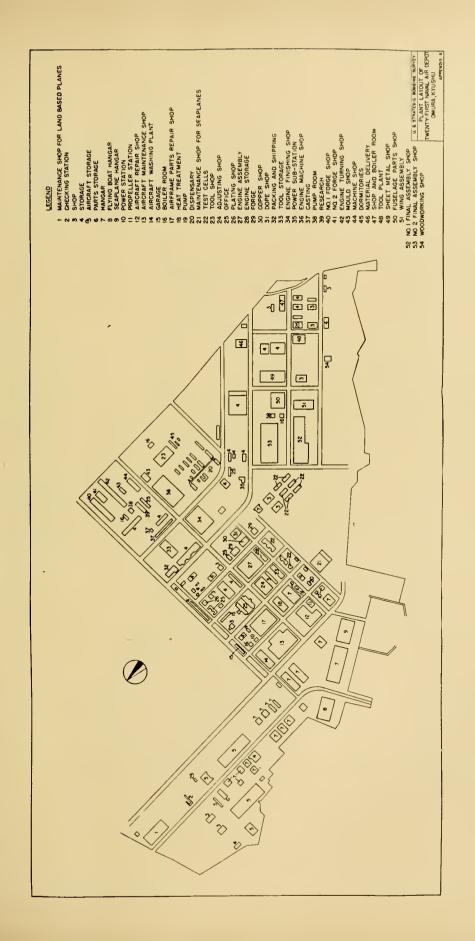
Photo 9: Bomb damage to engine test cells

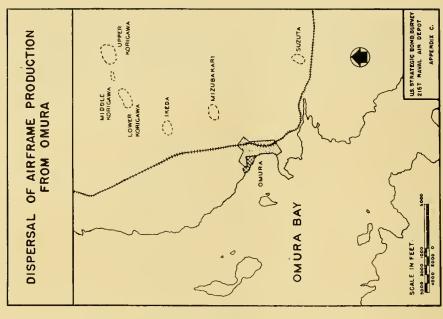


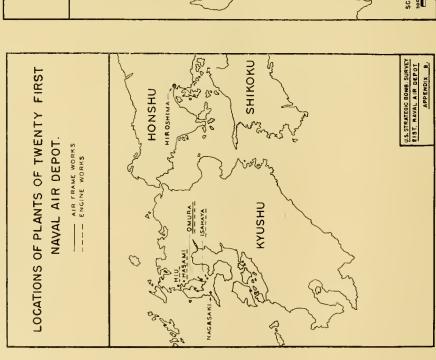


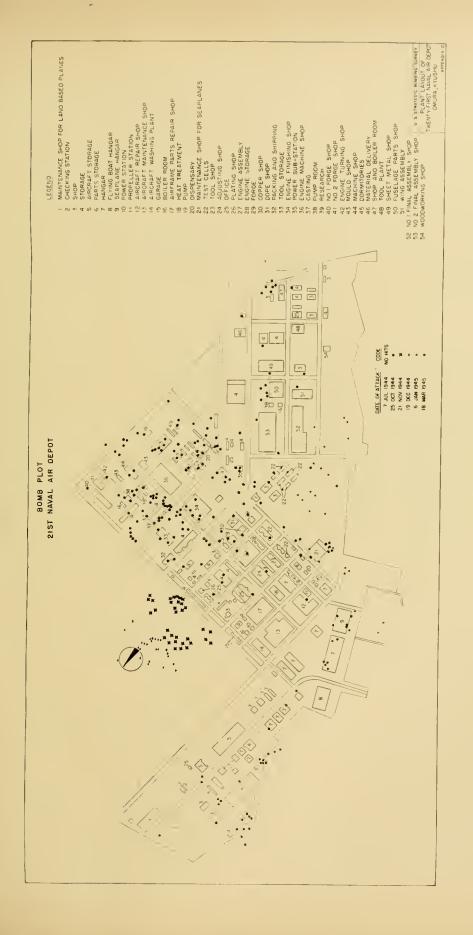












# KOZA NAVAL DEPOT (Depot Réport No. XIX-4)

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#### THE DEPOT AND ITS IMPORTANCE IN THE AIRCRAFT INDUSTRY

#### INTRODUCTION

The Koza Naval Depot (Koza Kaigun Kosho) was engaged in the production of the interceptor ighter Raiden (Jack), of which 128 were made rom May 1944 to August 1945, 21 percent of all Jack production. The depot opened on the April 1944 and continued in operation to the end of the war. It was located in Koza county (Koza-gun), Kanagawa prefecture, about 4 miles northeast of Atsugi station. The total building area was 2,260,440 square feet (including auxiliary installations).

#### ORGANIZATION AND OPERATION

Details of production flow at the original site are not available. The functions of the various shops are recapitulated in the discussion of the dispersal locations.

The number of employees increased steadily throughout the period of the depot's operation, reaching a peak of 10,548 workers in June 1945 (Appendix A, Table 1). A single 10-hour shift was used.

Table 1.—Employment statistics 1

Year and month	Dis- patched workers <sup>2</sup>	Regular workers	Man- hours per month	Total number of workers present	Increase over month preced- ing
April	2, 000 2, 000 2, 000 2, 000 2, 000 5, 000 5, 000 5, 000	2, 924 3, 708 4, 496 5, 124 5, 912 3, 000 3, 100 3, 196 3, 384	81, 872 84, 000 86, 800 89, 488 94, 752 99, 904 102, 928 105, 952 103, 824	4, 926 5, 708 6, 496 7, 124 7, 912 8, 000 8, 100 8, 196 8, 384	788 622 788 81 100 91
January February March April May June July August	5, 000	3, 568 3, 676 3, 784 6, 000 7, 440 7, 548 6, 656 6, 688	125, 888 143, 472 165, 536 168, 000 180, 320 183, 344 186, 368 187, 264	8, 568 8, 676 8, 784 9, 000 10, 440 10, 548 9, 656 9, 688	18 100 100 210 1, 14 100 -89 3

<sup>&</sup>lt;sup>1</sup> All employment was of a single, 10-hour, day shift.
<sup>2</sup> "Haken Koin"—workers sent or borrowed from other factories.

#### THE DISPERSAL PROGRAM

The dispersal plan was to move the main facilities and equipment (shops, offices, and warehouses) to four sites near the depot, making the best possible use of topography and wooded areas. Some of the warehouses were to be dispersed elsewhere (Appendix B).

The working area after dispersal was to be 1,291,680 square feet, separable as follows: In shops underground, approximately 645,840 square feet; in tunnels, approximately 322,920 square feet; in surface locations, approximately 322,920 square feet.

The goals were to maintain the same amount of equipment and facility space, and a monthly production of 120 planes. However, building space was reduced to 60 percent of the predispersal area. Plans were made also to economize on materials and labor, to expedite the dismantling of the original plant, and to minimize damage to buildings from air attack prior to dispersal. Easily destroyed material was transferred to the dispersed plants.

Further plans were made to expand the dispersal area in such a way as not to interfere with the production of Jack. The contemplated increase in area was to have been approximately 538,200 square feet.

Work on dispersal commenced in November 1944, but because of orders to change plans, lack of materials, labor, and transportation, and the urgent demand for Jack, construction of and operation in dispersed sites did not come up to expectations. Construction was to have been completed by 15 June 1945, and the operation entirely transferred to the new site by 10 July, but at the end of the war, actual progress represented about 80 percent of plans (70 percent of the planned increase).

A summary of progress in each of the four sites will also show the physical organization of production in the depot.

Number One plant area was the southernmost of the 3 areas to the west of the original plant, and its facilities were all in tunnels or underground shops. It assembled airframes and airframe equipment. Monthly production capacity was to be 60 planes (50 percent of the total). Since the final assembly plants in other areas were delayed, this area was important from the standpoint of production. Temporary roads connected it with the original plant.

Number Two plant area was a dispersal into a ravine just north of Number One. It consisted of wing and fuselage assembly shops (capacity planned for 40 a month), a machine shop (300 machine tools in tunnels), a parts shop (welding, static, metal plates, etc., above ground), and a sheet metal shop (in tunnels). It had by the end of the war assembled 10 wings and fuselages.

Number Three plant area, north of Number Two, was a dispersal into woods and a ravine, and included a final assembly shop (underground, capacity planned for 30 planes a month), fuselage and wing assembly (underground, capacity planned for 40 a month), a parts shop (in tunnels), and a parts warehouse (in tunnels). By the end of the war only the major part of the tunnels had been completed; the remainder was in process of construction.

Number Four plant area lay in woods to the east of the original plant. It was practically completed, and at the end of the war was on the point of starting operation. It comprised a final assembly shop (underground, capacity planned for 30 planes a month), fuschage and wing assembly (above ground, capacity planned for 40 a month), a jig shop, and a wooden parts shop, both above ground.

The dispersal plants produced only 10 planes in all. How much production was lost due to dispersal itself is difficult to determine, since the move was not completed, and there was, in addition, a shortage of materials and parts. The most serious aspect of the dispersal was that it was not completed according to schedule, since no planning was valid until the facilities were ready.

#### THE AIR ATTACKS

From April 1945, the depot was under attack at various times by carrier-based fighters raiding the Atsugi airfield south of the arsenal, notably on 10 July, 18 July, and 13 August. One sheet metal shop was destroyed by machine gun fire. There was a total of 5 deaths and 10 injuries.

#### PRODUCTION STATISTICS

Government orders started in April 1944 and were well in excess of plans for production, reaching a figure of 70 in March 1945. In the following month this figure was dropped to 30, the leve reached by planned production, and from the on the two figures were identical. It was contemplated that these figures would rise to 80 in February 1946 (Appendix C, Table 2).

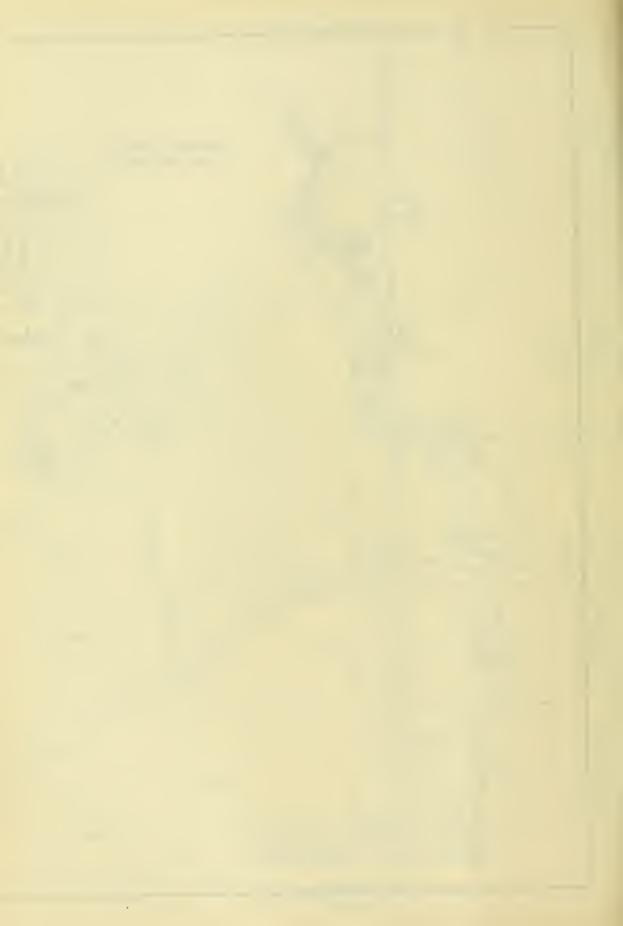
Table 2.—Planned and actual production, April 1944 August 1945

Year and month	Requested	Planned	Actual	Note
1944				
April	1			Production delay was due
May	4	1	1	1. Delay in completion
June	10	3	0	equipment (buildin
July	15	5	0	etc).
August	20	. 7	1	2. Delay in machine to
September		10	2 3	construction tools,
October	30	15		
November		20	4	
December	40	25	6	
1945				
January	50	30	13	Production delay was due
February	60	30	8	1. Difficulty in procur
March	70	30	23	parts due to air atta
April	30	30	15	2. Dispersal.
May	30	30	10	
June		30	20	
July	35	35	22	
August	40	40		
Total	525	341	128	

Actual production progressed in a slow a irregular ascent, reaching a peak of 23 in Mar 1945 and returning to the figure of 22 in Augus Production delay during the period May 1944 January 1945 was ascribed to delay in construction of equipment (buildings as well as machitools, etc). The delay in the period February August 1945 was ascribed to difficulty in procuri parts, due to the air raids, and to the effects dispersal. The receipts of metal precision par was in some months less than one-half of t amounts ordered (Reference Item 1).

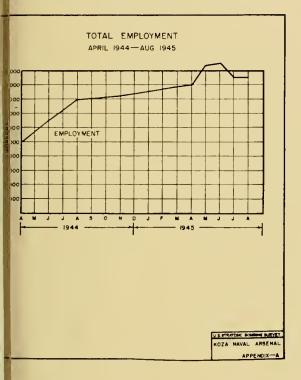
Production suffered little from direct attack this case, but proved just as vulnerable to attack on suppliers and to shortages of materiand construction. The effect of dispersal w felt not because of the inferior efficiency of dispersed factory but because of inability make a rapid transition or to arrange for keepi up production in the interim.





### **EVALUATION OF PRE-ATTACK** INTELLIGENCE

Var Department Military Intelligence Service (-2), had identified the depot as a production for Jack, and supposed that plane production al started in October 1944. This was actually sixth month of production, but the three ines produced during that time brought the

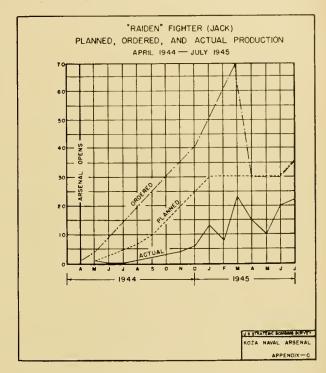


total number made since production started to only seven altogether. No estimate of rate of production was made.

#### REFERENCE NOTES

The following material is on file at the office of the Adjutant General, War Department, Washington, D. C.:

Reference Note 1, Bottleneck Parts, 1945.



# TACHIKAWA ARMY AIR ARSENAL (Report No. XIX-5)

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#### THE ARSENAL AND ITS IMPORTANCE IN THE AIRCRAFT INDUSTRY

#### INTRODUCTION

The Tachikawa Army Air Arsenal, located 20 miles east of Tokyo on the outskirts of the town of Tachikawa, was the only Army arsenal engaged in the production of airframes and aircraft engines. During the period 1941–45 air-frame production accounted for 1.4 percent and engine production 1.2 percent of the Japanese total.

The principal model produced in the airframe works was the Ki-51, Type 99 single-engine reconnaissance aircraft, Sonia. Approximately 22 per month were produced for the years 1942 through 1944 by the Tachikawa Arsenal, which was the sole manufacturer of this model.

Other aircraft produced by the arsenal included the Ki-30, Type 97 single-engine light bomber, Ann, and the Ki-43, Type 1 single-engine fighter, Oscar. Only 49 of the latter model were produced although it was one of the Army's outstanding single-engine fighters. The production of Ki-67, Peggy, was planned to begin in the latter part of 1945, but only one was produced before the war ended.

In the engine works the principal product was the Ha-23, a nine-cylinder, air-cooled radial engine of 360 horsepower for trainer aircraft. During the years 1941 through 1944 production weraged 26 per month. Other models included the 1,050 horsepower, 14-cylinder Ha-31, an ur-cooled radial with a two-speed supercharger for powering the twin-engine Kawasaki fighter Nick, and the 1,970 horsepower Ha-45, an 18-cylinder radial also equipped with a two-speed supercharger, used in the single-engine Nakajima ighter Frank.

In addition to the manufacture of air frames and engines, the arsenal engaged in all modifications and major repairs for the Tokyo area.

In August 1944 the engine works was moved to the city of Kanazawa, which is on the Japan Sca about 100 miles due north of Nagoya (Appendix A). Owned by the Japanese Army, the Arsenal was directly under the Commanding General of the Air General Army from whose office all orders were issued. Funds were received from the Army,

#### ORGANIZATION AND OPERATION

The commanding officer of this arsenal and its dispersals was Col. Shujiro Tanabe.

The airframe and engine works employed a total of 11,940 workers at the war's end. Prior to September 1943 the arsenal was operated on a one-shift basis; thereafter, until the end of the war, two 11-hour shifts were in effect. One began at 0700 and ended at 1800; the other started at 1900 and ended at 0600. The percentage of workers on the night shift varied from 0 to 40 percent.

The engine works had a peak employment of 5,640 at the end of the war, while the number of air-frame workers reached a peak of 6,300 at the end of the war (Appendices B, C, D, and E).

The airframe works loaned the Mitsubishi firm an average of 866 persons per month from April through December of 1944, and the engine works loaned 1,000 workers to Nakajima from June through October 1944.

Labor turnover in the airframe works amounted to approximately 2 percent in 1942, 1 percent in 1943, and 2 percent in 1944 and 1945. There is no information as to turnover in the engine works. About 40 percent of the workers in both of the plants were soldiers.

#### DISPERSAL

The facilities of the Tachikawa Arsenal were dispersed to two widely separated areas: The engine works centered around Kanazawa in Ishikawa prefecture on the west coast, more than 200 miles from Tokyo, while the air-frame works were scattered in the general proximity of Tachikawa within 50 miles of the Imperial Palace (Appendix A).

With the capture of the Marianas Islands by

the United States forces in June 1944, Army authorities considered plans for the dispersal of the arsenal's engine works to Kanazawa. By August, plans were completed and the dispersal carried out.

Early in 1945, following the initial urban area attacks, it was decided to disperse further. A program was put into effect by which the facilities of the engine works were scattered to 35 sites in Ishikawa prefecture and raw materials to 50 additional storage sites.

In the meantime, construction of an underground engine works was undertaken in June at Hayashi, 6 miles south of Kanazawa, and was about 30 percent completed by August when the war ended. This underground plant was to include 11,616 feet of tunnels. Approximately 800 machine tools eventually were to be installed in the underground plant, which was to have, in addition to a machine shop, a raw materials warehouse, components storage, transformer station, and oil storage (Appendix F).

After the dispersal of the engine works in August 1944, the airframe works for a time occupied the section in the Tachikawa Arsenal vacated by the engine works. With the intensification of air attacks toward the end of 1944, plans were formulated for the dispersal of the airframe works also. However, because of difficulties in obtaining building materials and transportation facilities, dispersal of the works' machine shop to Tokorozawa, 12 miles northeast of Tachikawa, was not undertaken until 10 March 1945.

During the same period the sheet metal shop facilities were moved to the Hikawa tunnel, 27 miles west of Tachikawa.

In the meantime, in early February 1945, approximately 60 warehouses had been acquired in the Tachikawa area, and by the first part of March transfer of easily transported materials took place. The decision to disperse raw materials storage resulted when the Musashi plant of the Nakajima Co. was bombed,

To carry the dispersion into effect 1,000 vehicles and 10,000 men were employed. During the transfer, since it was necessary temporarily to expose certain steel and light alloys to the elements in outdoor dumps, a portion of these materials suffered considerable damage.

With the transfer of the sheet metal shop facilities to Hikawa, a portion of the components assembly shop was moved to Sawai, 25 miles southwest of Tachikawa. Due to the poor condition of roads and the distance, this transfer was on a small scale. At the end of April 1945 components were in limited production at the new site.

In April 1945 the Army authorities decided to construct an underground plant for the air-frame works at nearby Shichisei containing 13,200 feet of tunnels. Average height and width of the tunnels was 10 by 13 feet (Appendix G). In August the Shichisei plant was 80 percent completed.

In early May it was decided to move one-half the assembly shop facilities to Takahagi for the assembly of Sonia reconnaissance aircraft and the twin-engine medium bomber Peggy, but at the end of the month construction of a semiunderground works at Hanno was undertaken to which it was intended to retransfer the final assembly facilities from the Takahagi site.

The dispersal of the airframe works was al within a 27-mile radius of the Tachikawa arsena (Appendix H).

#### ATTACKS ON PLANTS

The Tachikawa arsenal suffered from the effect of three attacks, only one of which was directe against the works as the primary target.

During the attack of 4 April 1945 on the Tach kawa Airplane Co.'s main plant, the "spillover resulted in hits on the Arsenal. Thinking it was the bombers' target, although damage was ligh officials burned all wooden structures not in use Most of the shop facilities had been dispersed, built was felt that an uncontrolled fire among empt buildings would spread to the airfield and destrothe aircraft in the hangars.

On 9 June 1945, during a Twentieth Air Forcattack directed against the arsenal, 2 airfiel hangars were destroyed. Twenty-nine B-29 attacked the target and dropped 169 tons of G bombs. Eighteen aircraft bombed visually an 1t by radar devices. Damage was light.

On 1 August the arsenal was hit during a urban area attack on Hachioji. Incendiaric gutted 4 of the remaining buildings, and there wer 29 casualties; 5 dead and 24 injured.

These raids caused damage to only 11 of thapproximately 75 buildings (Appendix I).

The urban area attacks on other districts had large effect. It was estimated numerous shortage such as oil, coal, and raw material in gener resulted from these attacks.

The Kanazawa Engine Works was not bombed

# PRODUCTION STATISTICS

From 1941 until the end of the war the Tachikawa arsenal had the capacity to produce 1,760 aircraft. Actual production was 1,004. During the period April 1941 to the end of the war engine production capacity was 2,730 while actual production was 1,363.

The capacity of the airframe works was 20 aircraft per month in 1941, at which level it remained until March 1942 when it rose to 30. In September of 1943 it rose to 40 and remained at this level until the end of the war (Figure 1).

Orders lagged below capacity until August 1942 when the 2 coincided at 30 aircraft per month. From September 1942 through March 1945 orders exceeded capacity, rising to 48 aircraft per month a March but dropping sharply to 22 in April 1943. In April 1944 orders again reached capacity which was 40 per month and stayed at that approximate level until February 1945 and dropped off to zero in March (Appendix J).

The important production was that of Sonia. n 1942 the divergence between planned and actual vas due to the attempt to establish a program for production of Oscar to parallel the production of Sonia. This was abandoned because of the inability of production engineers to cope with attendant problems.

The large drop in production in June through December 1944 arose from the loan of about 700 vorkers to Mitsubishi. In early 1945 planned actual production fell sharply due to the preparation made for the production of Ki 67, a wo-engine bomber, Peggy (fig. 1).

Only one Peggy was made because of the conusion arising from dispersal which in turn was aused by bombing and the threat of further ttacks. Production of Sonia rose briefly after ispersal and then stopped in July prior to the nd of the war.

In the engine works the difficulties encountered production were similar to those in the airame works. Low production in the first half f 1943 accompanied the change over from Ha-23 Ha-31. In September 1944 capacity as well s production fell off due to the dispersal of the

works to Kanazawa. From April 1945 to the end, further dispersal and the attempt to go underground held back production of the Ha-45 (Figure 2). After March 1945 Ha-45 was the only engine in production because of the government's attempt to standardize types. The Kanazawa main works never was bombed but suffered extremely from the threat of bombing.

Actual production stayed fairly close to capacity until August 1944 when general confusion and lack of supplies together with attempted dispersal caused the program to fail (Appendix K).

# EVALUATION OF PRE-ATTACK INTELLIGENCE

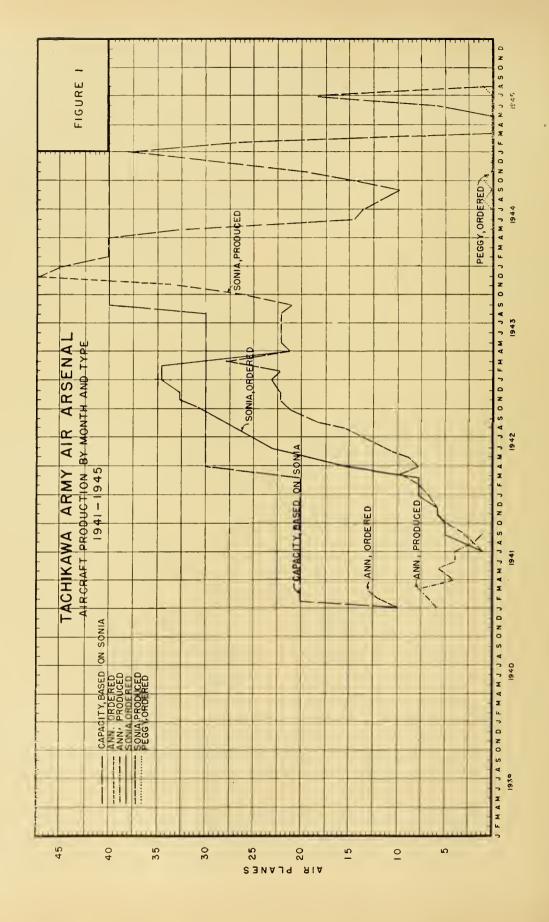
The War Department Military Intelligence Service (G-2), estimate of total production for Sonia was 17 percent over actual (Figure 3). The estimate, although it failed to show all of the fluctuations, did give a very good general trend. Over-all production amounted to 913 Sonias while MIS estimated 1,068. Intelligence did not have any estimate of production on other aircraft as the production was so small it was negligible.

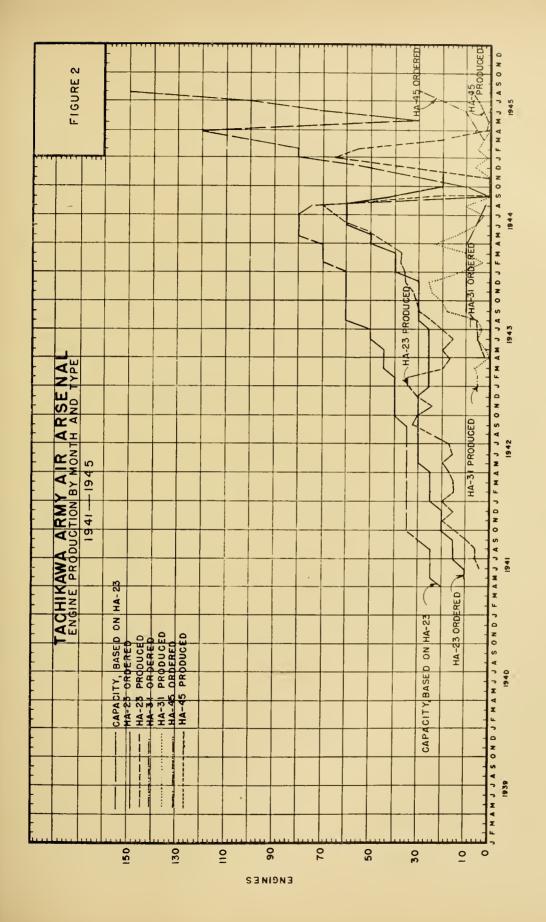
There were no estimates of engine production as the only engine produced in appreciable quantity was the Ha-23. The Ha-23 was only 360 horsepower and Military Intelligence Service made no estimates on low horsepower engines, although aware of the fact that the arsenal was producing other models.

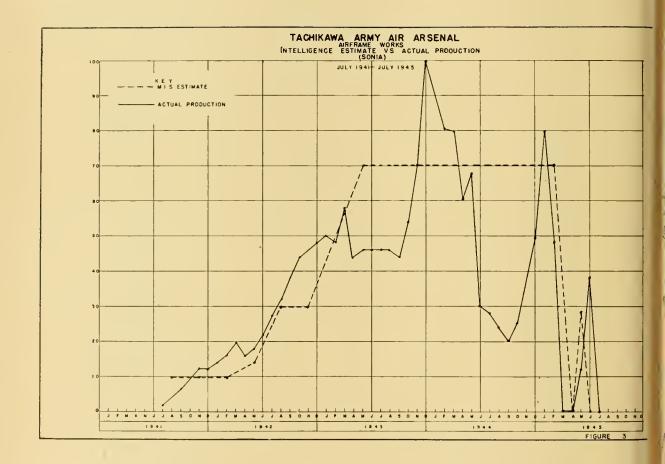
#### REFERENCE NOTES

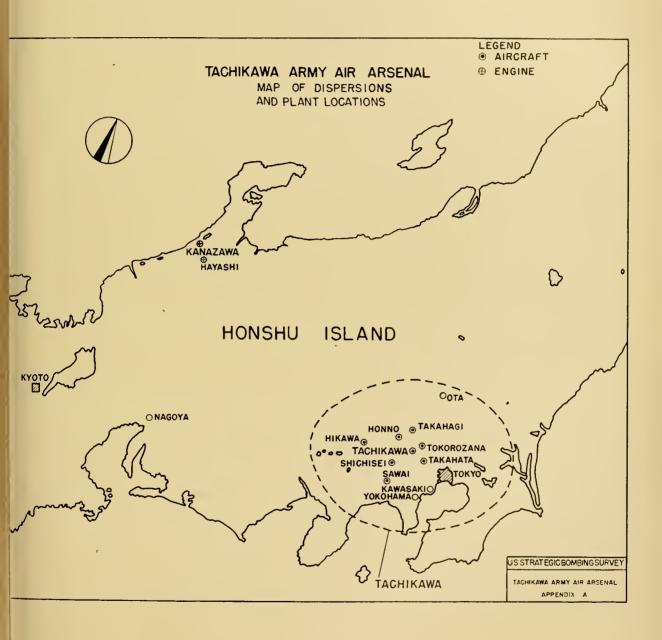
- 1. Explanatory table of plans for dispersion and evacuation.
- 2. Damage to tools and powered machinery during the third raid.
  - 3. Aircraft works organization.
  - 4. Receipt of principal metal materials.
  - 5. Component Shops of the engine works.
- Explanation table for engine works dispersion program.

Reference items are filed with the records of the Aircraft Division, United States Strategic Bombing Survey, in the office of the Adjutant General, War Department, Washington, D. C.









APPENDIX B

Tachikawa Army Air Arsenal monthly employment chart, direct and indirect workers, airframe works

	1	2	3	4	5	6	7	. 8	9	10	11	12
1940 Direct				1, 000	1, 005	1, 015	1, 035	1, 075	1, 125	1, 185	1, 240	1 9
Indirect				200	(5) 200	(10) 200	(20) 200	(40) 210	(50) 230	(60) 250	(55) 235	1, 3 (6 2
1941								(10)	(20)	(20)	(15)	(1
Direct	1, 300 285	1, 300 295	1,310 (10) 300	1, 440 (130) 320	1, 465 (25) 325	1, 505 (40) 335	1, 565 (60) 355	1, 590 (25) 360	1, 910 (320) 440	2, 210 (300)	2, 220 (10)	2, 5 (28
Indirect 1942	(10)	(10)	(5)	(20)	(5)	(10)	(20)	(5)	(80)	540 (100)	540	61 (7
Direct.	2, 520 (20)	2, 530 (10)	2, 540 (10)	2, 690 (150)	2, 710 (20)	2, 740 (30)	2, 750 (10)	2, 870 (120)	2, 940 (70)	3, 070 (130)	3, 160 (90)	3, 23 (7
Indirect	610	610	610	660 (50)	670 (10)	670	680 (10)	710 (30)	740 (30)	770 (30)	800 (30)	83
1943 Direct	3, 240	3, 390 (150)	3, 400	3,600 (200)	3, 610 (10)	3, 620 (10)	3, 640 (20)	3, 660 (20)	3, 760 (100)	3, 770 (10)	3, 910 (140)	4, 0f (1)
Indirect .'	830	880 (50)	880	980 (100)	980	980	980	980	1, 030 (50)	1, 030	1, 090	1, 16
1944 Direct	4, 145	4, 145	4, 525	4, 525	4, 525	4, 525	4, 525	4, 525	4, 525	4, 525	4, 525	4,51
Indirect	(85) 1, 175	1, 175	(380) 1, 295	(-250) 1, 295	(-650) 1, 295	(-1, 000) 1, 295	(-1, 300) 1, 295	$(-1,800) \\ 1,295$	(-1, 200) $1, 295$	(-800) 1, 295	(-500) 1, 295	$(-30 \\ 1, 21$
1945	(15) 4, 755	4, 785	(120)	4, 885	4, 885	4, 885	4 002					
Direct	(230) 1, 365	(30) 1, 365	(100) 1, 415	1, 415	1, 415	1, 415	4, 885 1, 415					
TOTAL COLUMN TO THE PARTY OF TH	(70)	2, 000	(50)	2, 410	1, 410	1, 110	1, 410					

 $Numbers\ in\ parentheses\ are\ monthly\ increase\ of\ employees.\ Negative\ numbers\ represent\ employees\ detached\ for\ work\ at\ Mitsubishi,\ They\ are\ included in\ the\ monthly\ figures.$ 

# APPENDIX C

'achikawa Army Air Arsenal monthly employment chart, direct and indirect workers, Kanazawa Engine Works, April 1940– July 1945

	1	2	3	4	5	6	7	8	9	10	11	12
1940		~-+		480	495	520	545	565	590	620	675	715
idirect				100	100	105	105	110	115	120	140	175
direct.	740 185	755 190	800 200	875 205	910 215	950 220	1, 000 230	1, 040 235	1,050 210_	1, 075 250	1, 120 255	1, 140 270
irect	1, 180 280	1, 225 285	1, 240 300	1, 260 305	1, 305 305	1, 340 310	1, 400 315-	1,440 320	1,485 350	1, 500 360	1,540 380	1,540 400
- 1943 irectdirect	1,580 405	1,615 410	1, 680 420	1, 725 450	1, 780 455	1,815 465	1, 880 495	1, 850 505	1, 970	1, 995	2,040	2,050
194#	2, 150	2, 230	2, 300	2, 330	2,440	2,505	2, 540	2, 595	2, 700	520 2,810	545 2,940	3,030
direct	585	590	605	615	620	650	670	700	720	780	810	880
irectdirect	3, 210 * 915	3, 430 990	3,580 1,030	3, 750 1, 120	4, 040 1, 215	4, 300 1, 250	4,375 1,265					

From 6 June 1944 to 10 Oct. 1944, 1,000 workers sent to Nakajima to assist in production and to acquire technical skill.

# APPENDIX D

Tachikawa Army Air Arsenal direct employees (man-hours), airframe works, April 1940-July 1945

	1	2	3	4	5	6	7	8	9	10	11	12
1940. 1941. 1942. 1943. 1944.	390, 000 756, 000 972, 000 1, 131, 585 1, 152, 115	390, 000 759, 000 1, 017, 000 1, 131, 585 1, 306, 305	393, 000 762, 000 1, 020, 000 1, 235, 325 1, 333, 605	300, 000 432, 000 807, 000 1, 080, 000 1, 167, 075 1, 333, 605	301, 500 439, 500 813, 000 1, 083, 000 1, 057, 875 1, 333, 605	304, 500 451, 500 822, 000 1, 086, 000 962, 325 1, 333, 605	310, 500 469, 500 825, 000 1, 092, 000 880, 425 1, 333, 605	322, 500 477, 000 861, 000 1, 098, 000 743, 925	337, 500 573, 000 882, 000 1, 128, 000 904, 725	355, 500 663, 000 921, 000 1, 029, 210 1, 016, 925	372, 000 666, 000 948, 000 1, 067, 430 1, 098, 825	390, 00 750, 00 969, 00 1, 108, 3 1, 153, 4
				Per	centage nigi	ht-shift emp	doyees unde	r 2-shift sys	tem			
1943 1944 1945	28 10	40 10	40 10	35 10	30 10	10 10	10 10	10	10	15 10	20 10	

<sup>&</sup>lt;sup>1</sup> For the period April to December 1944, the above chart includes laborers sent to Mitsuibishi.

# APPENDIX E

Tashikawa Army Air Arsenal, direct employee man-hours, Kanazawa Engine Works

	1	2 .	3	4	5	6	7	8	9	10	11	12
10 12 3 4 5	 185, 000 295, 000 385, 000 537, 500 802, 500	188, 750 306, 250 404, 000 557, 500 857, 500	200, 000 310, 000 420, 000 575, 000 895, 000	120, 000 218, 750 315, 000 432, 000 582, 500 937, 500	123, 750 227, 500 326, 000 445, 000 610, 000 1, 010, 000	130, 600 237, 500 335, 600 455, 600 626, 250 1, 075, 600	136, 250 250, 000 350, 000 471, 000 635, 000 1, 093, 750	141, 250 260, 000 560, 000 480, 000 649, 750	147, 500 262, 500 371, 000 493, 000 675, 000	155, 000 268, 750 375, 000 499, 000 702, 500	168, 750 280, 000 380, 000 510, 000 735, 000	178, 750 285, 000 385, 000 513, 000 757, 500

Tashikawa Army Air Arsenal, percent night-shift employees to total employees, Kanazawa Engine Works

Ī	1	2	3	4	5	6	7	8	9	10	11	12
3	 									16	18	24
5	 29 10	41 10	40 20	40 20	36 26	30 30	30 30	(1)	(1)	(1)	(1)	t0

<sup>&</sup>lt;sup>1</sup> Cessation of 2-shift system due to dispersal to Kanazawa district.

# APPENDIX F

The general plan for underground installation of the engine works at Hayashi.

# 1. Requirements:

- (a) To withstand a direct hit by an 8,800-pound bomb
- (b) To accommodate about 800 machine tools,

# 2. Machine shop:

Diameter, 16 feet. Height, 10 feet. Length, 9,075 feet. Interval between passage, 66 feet.

# 3. Transformer station:

Diameter, 16 feet. Height, 16 feet. Length, 66 feet. 4. Other underground installations includir raw materials warehouse, component warehous oil storage, etc.

> Diameter, 10 feet. Height, 7 feet. Length, 1,320 feet.

# 5. Communication passages, etc.:

Diameter, 13 feet Height, 10 feet. Length, 1,155 feet.

# 6. Summary:

Diameter (feet)	16	16	10	
Height (feet)	10	16	7	
Length (feet)	9, 075	-66	1, 320	1, 1
Total, 11,616.				

# APPENDIX G

The general plan for underground installation f the aircraft works at Shichisei.

# 1. Requirements:

- (a) Intended to withstand direct hits by 1,100-pound bombs.
- (b) Intended to accommodate 800 machine tools,

# 2. Machine shop:

Span, 13 feet. Height, 10 feet. Length, 9,240 feet.

## 3. Jig shop.

Span, 13 feet. Height, 10 feet. Length, 908 feet.

## 4. Repair shop:

Span, 13 feet. Height, 10 feet. Length, 363 feet.

## 5. Transformer room:

Span, 20 feet. Height, 13 feet. Length, 66 feet.

## 6. Medical treatment rooms:

Span, 13 feet. Height, 10 feet. Length, 66 feet.

## 7. Heat treatment shop:

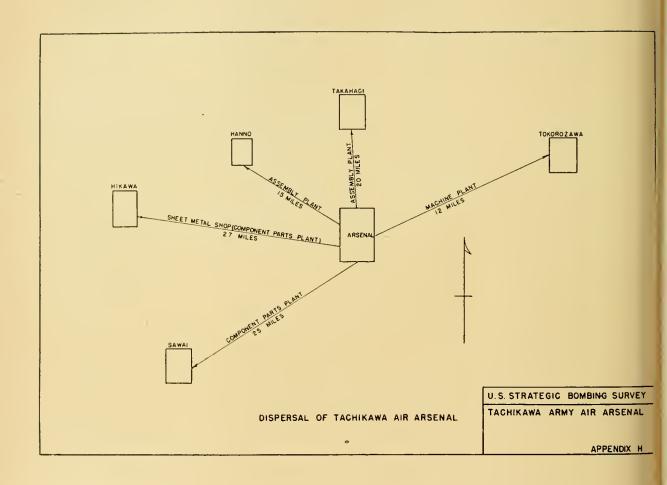
Span, 20 feet. Height, 10 feet. Length, 99 feet.

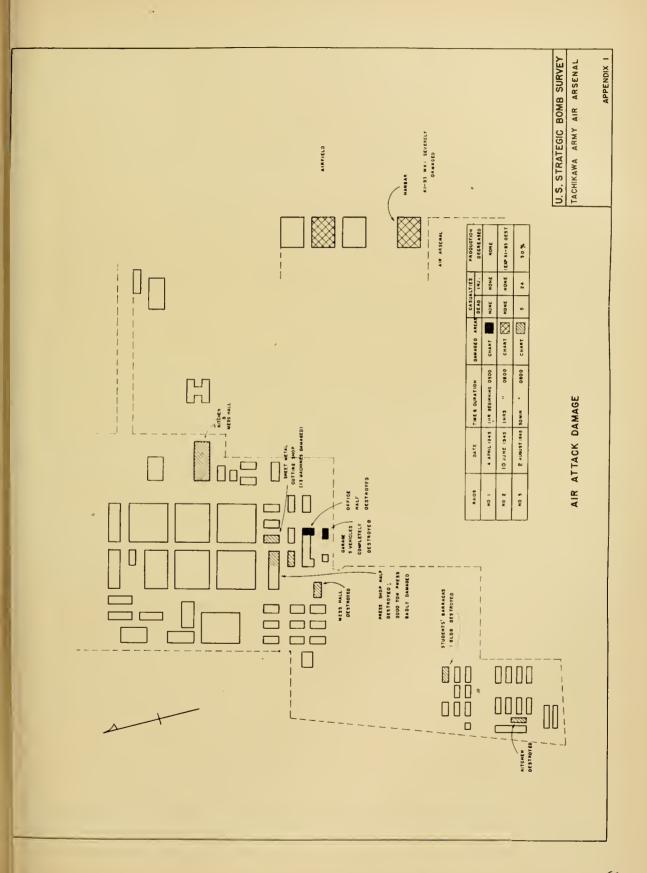
# 8. Miscellaneous underground installation inspection shops, oil filtration shops, oil storage, etc.

Span, 13 feet. Height, 10 feet. Length, 2,788 feet.

# 9. Summary:

Span (feet)	Height (feet)	Total length (feet
13	10	13, 035
20	13	66
20	10	99
		13, 200





# APPENDIX J

# Monthly aircraft production

	Total	An	ne	So	nia	Os	саг	Peg	gy	То	tal
	capacity 1	Ordered	Produced	Ordered	Produced	Ordered	Produced	Ordered	Produced	Ordered	Produce
August <sup>2</sup>	3 3 3 10 10	2 3 5 7 8	2 3 3 5 5							2 3 5 7 8	
Total	29	25	18							25	
January February March April May June July August September October November December	10 20 20 20 20 20 20 20 20 20 20 20	10 12 13	6 7 8 4 6 4 4 2 1	1 3 5 5 6 6	1 2 3 5 6 6					10 12 13 13 5 5 5 6 6	
Total	230	35	42	26	23					61	
January February March April May June July August September October November December	20 20 20 30 30 30 20 30 30 30 30			8 8 8 16 20 24 26 28 30 32 34 34	7 8 10 8 9 11 14 16 19 22 23 23 23	2 3 4 5 6	2 2 3			8 8 8 8 16 20 24 26 30 33 36 39 40	
Total	330			268	170	20	7			288	
January February March April May June July August September October November December	30 30 30 30 30 30 30 40 40 40			36 36 36 22 23 23 23 24 25 26 27	24 23 29 22 23 23 23 23 22 27 35 50	8 10 12	3 3 4 3 3 3 3 4 4 4 7 4			44 46 48 22 23 23 23 24 25 26 27	
Total	400			324	324	30	42			354	
January February March April May June July August September October November December	40 40 40 40 40 40 40 40 40 40 40			27 27 27 40 40 40 40 40 40 40 40	45 40 40 30 34 15 14 12 10 15 20 28			1		27 27 27 40 40 40 41 40 41 40 41 40 40	
Total	480			441	303			2		443	
1945 January February Marcb April May June July August	40 40 40 40 40 40 40 40			40 28	40 28 6 19			1		40 28	
Total	320 1, 789	60	60	1, 127	93 913	50	49	1 3	0	1, 240	1,0

 $<sup>^{1}</sup>$  "Capacity" indicates models converted to medium type, single-engine.  $^{2}$  Data prior to August 1940 not obtained.

# APPENDIX K

Monthly engine production

	Total	Н	A-23	Н	A-31	n	A-45	T	otal
	capacity 1	Ordered	Produced	Ordered	Produced	Ordered	Produced	Ordered	Produced
1911 oril	20 25 25 25 25 30 35 35 35	5 10 10 15 15 15 20 20 20	3 5					5 10 10 15 15 15 20 20 20	3 5 5 10 15 20
1942  tuary	35 35 35 35 35 35 35 35 35 40 40	25 25 25 25 25 30 30 30 30 30 30 30	20 15 15 18 20 15 17 26 32 30 25					25 25 25 25 30 30 30 30 30 30 30	20 15 15 18 20 15 17 26 32 30 25 30
Total	435	340	263					340	263
luary bruary arch ril. ay le. y- gust stember tober vember cember	40 40 45 45 45 50 60 60 60 60	25 25 25 25 25 25 25 25 30 30 30 30	35 35 20 18 20 17 20 25 30 31 32 - 33	2 3 5 7 8 10 10 10	66 77 22 66 4 5 9 10 12 14			25 25 25 27 28 30 32 38 40 40 40	41 41 27 18 - 22 23 24 30 39 41 44 47
Total	615	325	316	65	.81			390	397
uary 1944  ruary reh ril 97 e 97	60 70 70 70 85 85 85 85 2 80 10 30 50	40 40 40 50 50 60 60 40 20 20	35 37 37 50 60 65 70 22	10 10 10 10 8 6 4 2	8 2 6 15 8 5 2 6			50 50 50 60 58 66 64 62 40 20	43 39 43 65 68 70 72 28
Total	695	480	416	60	57			540	473
ouary 1945  bruary arch  ril 4v  be	80 80 100 120 3 30 70 100 150		65 55 14		1 4 2	2 5 7 10 20 30	1 1 2 5 6	2 5 7 10 20 30	66 59 17 1
Total	730 2, 730	1, 275	134 1, 203	125	7 145	74 74	15 15	74 1, 474	156 1, 363

<sup>&</sup>lt;sup>1</sup> Capacity is expressed in terms of HA-35, type 95, 350-borsepower engines. Conversion ratio:  $\frac{\text{HA}-23}{1}$  equals  $\frac{\text{HA}-31}{2}$  equals  $\frac{\text{HA}-45}{3}$ .

<sup>2</sup> Capacity drop from August to December 1944 caused by dispersal from Tachikawa to Kanazawa.

<sup>3</sup> Capacity drop from May to July 1945 caused by additional dispersals.

# UNITED STATES STRATEGIC BOMBING SURVEY

## LIST OF REPORTS

The following is a bibliography of reports resulting from the Survey's studies of the European and Pacific wars. Those reports marked with an asterisk (\*) may be purchased from the Superintendent of Documents at the Government Printing Office, Washington, D. C.

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